

COMMITTEE WORKSHOP
BEFORE THE
CALIFORNIA ENERGY RESOURCES CONSERVATION
AND DEVELOPMENT COMMISSION

In the Matter of:)	
)	
Preparation of the 2007)	Docket No.
Integrated Energy Policy)	06-IEP-1E
Report (2007 IEPR))	
_____)	

CALIFORNIA ENERGY COMMISSION
HEARING ROOM A
1516 NINTH STREET
SACRAMENTO, CALIFORNIA

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9:00 A.M.

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Silvia Bender

Gary Klein

Kae Lewis

Belen Valencia

ALSO PRESENT

Eric Wanless, National Resources Defense Council
(NRDC)

Zenaida Tapawan-Conway, California Public
Utilities Commission (CPUC)

Jim Parks, Sacramento Municipal Utility District
(SMUD)

Mike Rufo, Itron

Brian Horii, Energy and Environmental Economics,
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P R O C E E D I N G S

9:02 a.m.

MS. LEWIS: Should we begin. This is the AB 2021 Workshop. Let me go through a few housekeeping details here before we begin the workshop itself.

For those of you who are not familiar with this building. The closest restaurants are located out the door right across from the lobby and to your left. There's a snack bar on the second floor under the white awning.

Lastly in event of an emergency and the building is evacuated please follow our employees to the appropriate exit. We will reconvene at Roosevelt Park located diagonally across the street from the building.

Please proceed calmly and quickly, again following the employees with whom you are meeting to safely exit. Thank you.

MS. BENDER: Good morning Chairman Pfannenstiel, Commissioner Geesman and advisors and members of the audience. We are here today for our AB 2021 Workshop, the first of our workshops.

I'd like to talk a little bit first

1 about the format that we're going to follow today.
2 We're going to have two panel discussions focused
3 on the topics today of Targets and Potential.

4 These presentations will be followed by
5 discussion on these topics. And there will be
6 time at the end of the workshop for general
7 prepared statements on general issues for the
8 record.

9 Our objectives today are to focus first
10 of all on these topics of setting targets and
11 understanding potential and how those studies are
12 developed.

13 Our next workshop is going to focus on
14 specifically on the topics of financing,
15 procurement and evaluation of measurements.

16 We also have workshops set up in August
17 where we'll begin to look at our draft
18 recommendations on the goals. And we'll be
19 talking about our methods used to those numbers.

20 Those will likely be joint workshops
21 between the CEC and the CPUC. And at that point
22 we will again describe our process for taking AB
23 2021 into its full implementation.

24 Our specific objectives today are to
25 describe the work that's in progress by various

1 parties to begin to surface uncertainties about
2 any assumptions or terms. To identify process
3 issues that we need to clarify or work through
4 more thoroughly. And to clarify roles and
5 responsibilities of the various parties.

6 Now I also want to mention that the air
7 conditioner provisions that are included in AB
8 2021 are going to be handled separately from this
9 proceeding.

10 At this point I'd like to stop before we
11 go into the legislation and allow the
12 commissioners to make any opening remarks that
13 they would like to make.

14 PRESIDING MEMBER PFANNENSTIEL: Thanks
15 Silvia I just wanted to welcome people here,
16 thanking you for helping us take on this
17 incredibly, difficult issue. I guess everybody
18 here understands that under AB 2021 the Energy
19 Commission in consultation with the PUC needs to
20 adopt ten year energy efficiency targets.

21 It's going to be a difficult and
22 impactful decision that we'll put into our
23 integrated, energy policy report this fall.

24 This is the beginning of that
25 investigation. This is the first of we said of

1 two workshops on the subject. So with that,
2 Commissioner Geesman any comments?

3 ASSOCIATE MEMBER GEESMAN: Thank you
4 Madame Chair. I think looking back at the now
5 four IEPR or IEPR updates that I've participated
6 in since 2003 establishing the intellectual
7 underpinning or planning foundation for the
8 state's aspirations in the efficiency area has
9 been a major void.

10 I don't think that we have yet turned
11 our full attention to trying to provide proper
12 definition to what those objectives should be.

13 Much of the rationale for that deference
14 in past IEPR efforts is due to the fact that there
15 was a major planning effort underway at the CPUC
16 in launching the unprecedented investor-owned
17 utility efficiency programs. But I think enough
18 time has passed now that we can reflect upon that
19 experience.

20 In the interim the legislator quite
21 rightfully has stepped in and attempted to codify
22 some of those objectives. In AB 2021 there is an
23 overriding desire to get all of the big utilities,
24 investor-owned as well as the publicly-owned
25 utilities on the same page, capable of being

1 evaluated by the same metric.

2 I think this is going to be difficult
3 work. It's obviously a first go round at it but I
4 think some of the strength our process bring to
5 that endeavor is the pluralism of our various
6 stakeholders.

7 I don't think the state will be well
8 served by attempting to aim for a one size fits
9 all approach to efficiency programs. We can
10 benefit greatly by the input of the various
11 publicly-owned utilities, many of whom face
12 completely different circumstances, both from each
13 other and from the investor-owned utilities.

14 It's my hope that at the end of this
15 particular IEPR cycle we've set up a framework by
16 which progress can be evaluated fairly and
17 equitably among each of the utilities but also
18 that the state's got some pretty clear planning
19 objectives which we can evaluate.

20 Just how much efficiency we should
21 expect to invest in over the course of ten years.
22 I know that there is other legislation that
23 provides quite of bit of significance to AB 2021.
24 I can't right now recall the number of it but it's
25 authored by Assemblywoman Kehoe, now the chair of

1 the Senate Energy Committee that imposes a
2 requirement on utilities that they exhaust the
3 availability of, I think, cost effective and
4 feasible energy efficiency report procuring
5 conventional supplies.

6 So this work has great consequence. I
7 certainly congratulate you for making it a major
8 part of our agenda for this IEPR cycle. I look
9 forward to the proceeding.

10 PRESIDING MEMBER PFANNENSTIEL: Thank
11 you Commissioner Geesman. Now Silvia let's go.

12 MS. BENDER: Correct, we're starting to
13 look a little bit here at three of the statements
14 from AB 2021's text that are relevant for us
15 today. And as Commissioner Geesman has just
16 pointed out this is the clear intent of the
17 legislature in this legislation that load-serving
18 entities procure all cost-effective, energy
19 efficiency so that the state can meet the goal of
20 reducing total, forecasted, electricity
21 consumption by ten percent over ten years.

22 To do that each local, publicly-owned
23 utility will first acquire all energy efficiency
24 and demand reduction resources that are cost-
25 effective, reliable and feasible.

1 And thirdly the energy savings achieved
2 through the enactment of this bill are an
3 essential component of the state's plan to meet
4 the governor's greenhouse gas reduction order.

5 AB 2021 lays out four basic requirements
6 that involve three groups who contribute to this
7 and to contribute through a public process. And
8 those requirements are these.

9 The public utilities are to identify all
10 cost-effective, efficiency potential and establish
11 targets over a ten year period. And they are to
12 do this every three years.

13 The Energy Commission then combines
14 those POU targets with IOU targets that are
15 established through the CPUC's process into the
16 statewide estimate of all potentially, achievable
17 savings in establishing the targets over the ten
18 years.

19 The POUs then in turn report annually on
20 those sources of funding, the cost effectiveness
21 and the verified, energy efficiency and demand
22 reductions from their independent evaluations.

23 And the commission then in turn compares
24 those annual targets to the actual savings and
25 demand reductions in our IEPR process and makes

1 any recommendations that might be made into
2 approved progress towards those goals.

3 The schedule that is laid out in this
4 legislation is this. That on or before June 1st
5 of 2007 and every three years thereafter the
6 public utilities will identify those potential and
7 establish these targets and report them to the
8 Energy Commission within 60 days of adoption by
9 their local boards.

10 The PUC provides the IOU potential
11 savings and annual target information to the
12 Energy Commission in that intervening period by
13 November 1st of 2007 and every three years
14 thereafter.

15 The Energy Commission in consultation
16 with the PUC will prepare the statewide estimate
17 and establish the targets in a public process
18 based at least in part on the most recent IOU and
19 POU targets. So that's the schedule that's laid
20 out. We're a little behind this year in our
21 schedule but we will have our first set by
22 November 1st to meet this deadline.

23 One of the things I want to bring up
24 today is just a graphic to remind us again of the
25 complexity and the diversity of the electric

1 system in California and all of the myriad pieces
2 that are coming together here in this work. It is
3 complex work and it is a host of people who have
4 not worked together in this same way before. So
5 this is just my mention or reminder as we go
6 forward.

7 We're going to move now into our first
8 panel. And I'm going to introduce Kae Lewis who
9 is going to be the panel monitor for this. And
10 she will introduce each of our panelists.

11 MS. LEWIS: Okay, our first panelist
12 is --

13 PRESIDING MEMBER PFANNENSTIEL: Kae
14 would you make sure your microphone is on, green
15 light.

16 MS. LEWIS: Oh, thank you. The first
17 panel is titled Statewide Energy Efficiency
18 Targets. With AB 2021 we're expanding on a
19 process that began with the adoption of efficiency
20 goals for the investor-owned utilities in 2004.

21 At the time the energy action plan
22 directed the IOUs to meet the loading order by
23 pursuing all achievable, cost-effective, energy
24 efficiency to goals set by the CPUC.

25 These goals are now being used for their

1 program planning and resource acquisition as
2 evidenced by their 2006-2008 program offerings and
3 the 2004, 2006 long-term, procurement filings.

4 The value of the energy, efficiency
5 savings was initially intended to be measured by
6 the extent to which they reduced California's
7 forecasted electricity consumption and increased
8 reliability over the next decade.

9 But there's many related benefits associated
10 with these goal reductions. And in the 2005 IEPR
11 Report we presented a concern for greenhouse gas
12 emissions and the impact of increased peak demand.

13 In the future we need to rely more
14 heavily on energy efficiency and demand reduction
15 to meet these specific concerns.

16 Our first speaker Eric Wanless from the
17 Natural Resources Defense Council will, among
18 other things, address the value of linking these
19 environmental and efficiency goals.

20 And as we speak both the IOUs and the
21 POUs the publicly-owned utilities are in the midst
22 of their efficiency planning processes.

23 We will hear from Zenaida Tapawan-Conway
24 from the energy division of the CPUC who will
25 update us on the efficiency portfolio planning for

1 the 2009 to 11 programs for the IOUs.

2 And then lastly Jim Parks from
3 Sacramento Municipal Utility District will provide
4 insight into how one POU and not quite an averaged
5 sized one but how they have developed energy
6 efficiency, goal options and is now in the process
7 of having these goals adopted by their board.

8 AB 2021 is suggesting that we can best
9 meet our state goals by coordinating the planning
10 for energy efficiency and demand reduction. But
11 that grand plan is only the sum of its parts.

12 And our goal here today is to ask our
13 panelists and participants at this first workshop
14 to address some of the challenges that they see
15 from their perspective.

16 MR. WANLESS: Good morning. I'd like to
17 first thank the commission and the commission
18 staff for the opportunity to speak this morning.
19 I don't have slides today so I'm just going to
20 talk through some of the things that NRDC believes
21 is important in this process.

22 And then I'll go into a little more
23 detail on some of the questions that were proposed
24 in the attachment A for this workshop.

25 So in looking at energy efficiency in an

1 AB 32 context as NRDC is generally looking at
2 things these days. AB 32 will require the state
3 to reduce its greenhouse gas emissions roughly by
4 a 174 million metric tons. It's about the
5 equivalent to the annual emissions of 33 million
6 cars.

7 If you look at the climate action team
8 report and some additional opportunities that
9 exist for energy efficiency we can get about 20
10 percent of those required reductions through
11 energy efficiency. It's the second, largest
12 strategy after the emissions of cleaner or, excuse
13 me, after cleaner cars are addressed.

14 The important thing about energy
15 efficiency in this context is that it's the
16 cheapest and most likely easiest way for
17 California to reduce our emissions. That's true
18 because of a lot of the great work that has
19 happened in the Energy Commission in terms of
20 maintaining California's success with energy
21 efficiency so I'm not going to throw out a lot of
22 numbers that we are all familiar with.

23 But just to touch on them briefly.
24 California saves roughly 40 thousand gigawatts,
25 gigawatt hours every year through energy

1 efficiency. And that's a huge chunk.

2 It's cost effective if you look at
3 investor-owned utility investments in energy
4 efficiency over the past five years or so. Or,
5 excuse me, the past ten years. The cost of
6 conserved energy ranges anywhere between about two
7 and a half to three and a half cents per kilowatt
8 hour on average.

9 So energy efficiency presents an
10 enormous opportunity for California to achieve
11 meaningful greenhouse gas reductions pretty
12 quickly because we have a lot of experience with
13 it. And it makes sense financially.

14 Moving into some of the specific questions
15 that were posed in the attachment I want to talk
16 briefly about what's necessary when we're
17 compiling all these potentials and targets from
18 all the different utilities.

19 I think one of the most important things
20 that we need to insure is that when we're putting
21 all of this data together that we have an apples
22 to apples edition. And what I mean by that is if
23 the commission is going to be developing total,
24 technical potential, economic potential, programic
25 potential, those sort of things; those terms need

1 to mean the same thing to all the parties
2 involved. And they need to be defined in the same
3 way.

4 If you're looking at, so cost
5 effectiveness for instance needs to be judged and
6 evaluated the same way across the utilities. And
7 that means that all the assumptions that go into
8 cost effectiveness like avoided costs and all
9 those sort of things need to be vetted by the
10 commission and we need to make sure that that
11 edition before we lump all those things together
12 is a, makes sense.

13 More generally the assumptions that are
14 going into the potentials and the targets need to
15 be vetted. So we need to be asking, what are the
16 assumed measure costs for energy efficiency. Does
17 that make sense? Do the different utilities have,
18 you know, similar things for that? What's the
19 measure savings? And those sort of things need to
20 be evaluated by the commission and by stakeholders
21 if possible.

22 So that's kind of looking at the
23 potentials part of this. Looking at how the AB
24 2021 targets might interface with other goals and
25 other targets, I think it's very important that

1 energy-efficiency targets are distinct from the
2 other targets in the sense that double counting
3 needs to be avoided.

4 In the extreme case, just as an example,
5 you don't want be counting, say renewable energy
6 investments, towards energy-efficiency targets.
7 And it's very important that those things are
8 distinct.

9 In terms of the timing issues that the
10 attachment asked about I think that the CEC and
11 the Public Utilities Commission have a history of
12 working together. NRDC is not that worried about
13 the timing issues. I think that is something that
14 can be worked out pretty easily.

15 Moving into evaluating the targets that
16 are set by the different utilities and evaluating
17 the reasonableness of the targets; it's very
18 important that you evaluate the quantity of the
19 untapped, potential, energy-efficiency resource
20 for the different utilities when you're
21 considering setting the targets.

22 So I can imagine that some utilities
23 that have been investing a lot in energy
24 efficiency might have, or excuse me, some
25 utilities that may not have a longer history of

1 investing in energy efficiency have potentially a
2 lot more potential for quick and easy energy-
3 efficiency investments.

4 And if you talk to say someone in
5 emerging technology, excuse me, emerging
6 technologies, they might argue that all utilities
7 have a lot of untapped potential which is true
8 also.

9 So if you're looking for metrics to
10 evaluate untapped, energy-efficiency potential and
11 targets, I think a good metric for that is the
12 target as a percent of total potential. That gets
13 at looking at how much there is, how much room
14 there is to grow and how aggressive the targets
15 are.

16 Kind of stepping back a little bit, when
17 we're setting targets we need to make sure that
18 the energy-efficiency targets reflect the same
19 things that went into the potentials. And what I
20 mean by that is that if you're, for instance,
21 counting supply-side, energy-efficiency
22 investments and transmission and distribution,
23 energy-efficiency investments and you're relying
24 on that to count towards targets you need to be
25 very certain that those things are going into

1 developing the potentials as well. And that's not
2 to say that energy efficiency on all sides is very
3 important.

4 So my opinion and NRDC's opinion is that
5 demand-side, energy-efficiency targets should be
6 independent. And that basically the demand-side,
7 energy-efficiency investments are the only things
8 that should count towards meeting the targets.

9 Other things that are important to look
10 at when you're evaluating the ten year targets are
11 the ramp up rates for investments in energy
12 efficiency. And that's especially true in the AB
13 32 context in the state where we need to start
14 capturing significant, emissions reductions sooner
15 rather than later.

16 So I think it's important to see, you
17 know, are the targets are they ramping up
18 gradually? Are they hockey, you know, stick
19 shaped like a lot of the graphs you see in the PUC
20 proceedings for energy-efficiency investments.

21 It's important to evaluate how quickly
22 investments in energy efficiency are happening.

23 And then again just talking back to what
24 I spoke to a little bit before about the
25 assumptions; all the things that went into setting

1 the targets and all the things that went into the
2 potential need to be very dutifully vetted with
3 the commission in avoided costs, what's the
4 avoided generation, what are the cost tests being
5 used to establish economic potential and all those
6 sort of things.

7 If you look at comparing the targets
8 across utilities, comparing one utility to
9 another. I think that the metrics there could be
10 very different.

11 I still think that energy-efficiency
12 targets as a percent of total potential is a good
13 metric to look at. But I think that might be a
14 lot harder comparing across utilities. And it
15 also gets into a lot of difficult things regarding
16 assumptions that went into the potentials for the
17 different utilities.

18 So in my mind the other metrics that are
19 good to compare across utilities are things like
20 energy-efficiency targets as a percent of total
21 sales, gigawatt hour sales and that sort of thing.
22 Because that data is readily available and you get
23 away from some of the issues associated with
24 trying to make sure that all the potentials mean
25 the same thing.

1 Just a quick side note on this and then
2 I'll finish my little talk here. When you're
3 looking across utilities oftentimes people bring
4 up costs of the energy efficiency in terms of
5 dollars per kilowatt hour.

6 And I think this is an important data
7 point. And I think it gives you a good sense of a
8 utilities portfolio. But I don't think it is a
9 very valuable metric for comparing one utility to
10 another.

11 And I think if that becomes a point of
12 comparison across utilities it incentives the
13 wrong things. And the potential problems I see
14 with that sort of metric are, so if you have one
15 utility that has a very comprehensive, energy-
16 efficiency portfolio and is investing in maybe a
17 lot cheaper resources and then also pushing kind
18 of the front end of the envelope investing perhaps
19 more expensive technologies. They're going to be
20 penalized because they're going to have a more
21 expensive kilowatt hour, or dollars per kilowatt
22 hour basis.

23 And the flip side of that is if you have
24 a utility that is just kind of starting out with
25 their energy efficiency programs, you're really

1 encouraging cream skimming. You're not
2 encouraging kind of a long-term view. And what I
3 mean by that is if your metric for looking across
4 utilities is dollars per kilowatt hour then the
5 utilities are incented to go after the cheapest,
6 energy efficiency. Where in California's current
7 AB 32 context, a broad portfolio and a forward-
8 looking, energy-efficiency, investment portfolio
9 is important.

10 So I'm going to stop there and thanks
11 again for the opportunity to speak to you.

12 PRESIDING MEMBER PFANNENSTIEL: Thank
13 you Eric. A question that's probably more
14 conceptual than quantitative, but in this post AB
15 32 world as you began with when carbon is a, the
16 quantification of carbon becomes really important.
17 How do you think that affects the cost-
18 effectiveness test of what the potential is?

19 MR. WANLESS: In terms of assigning like
20 a cost to carbon and. I think that it definitely
21 makes energy efficiency more appealing. And I
22 don't think that necessarily moves measures around
23 relative to each other that much. But I think it
24 affects the total investment in energy efficiency
25 in a positive way.

1 And I think that if you have a cost of
2 carbon that is something that has a lot of
3 certainty to it so it's not going to necessarily a
4 lot over time, then that adds additional incentive
5 for energy efficiency.

6 PRESIDING MEMBER PFANNENSTIEL: That's
7 going to be one of the biggest drivers don't you
8 agree in terms of the overall, economic potential
9 that we'll be looking at this year.

10 MR. WANLESS: I do and I do think that
11 energy efficiency on its own without the cost of
12 carbon is extremely cost effective.

13 PRESIDING MEMBER PFANNENSTIEL: Sure.

14 MR. WANLESS: And yes I agree that that
15 will affect it.

16 PRESIDING MEMBER PFANNENSTIEL: Thanks
17 very much. Commissioner?

18 ASSOCIATE MEMBER GEESMAN: In terms of
19 determining cost effectiveness do you think we
20 ought to have a common gas price forecast
21 assumption?

22 MR. WANLESS: I think to the extent that
23 the parties can work together and agree on, either
24 agree to have differences and have that vetted
25 with all parties and with the commission to make

1 sure it's reasonable; I don't know if it's 100
2 percent necessary to have an agreed upon gas
3 price.

4 ASSOCIATE MEMBER GEESMAN: I'm not so
5 much talking about an upon gas price . . .

6 MR. WANLESS: Okay.

7 ASSOCIATE MEMBER GEESMAN: . . . but do
8 you think there ought to be a common assumption as
9 to gas price projections?

10 MR. WANLESS: I don't know a lot about
11 the gas markets but to me it seems that most
12 utilities are going to have somewhat similar costs
13 of gas in their long-term forecasts.

14 ASSOCIATE MEMBER GEESMAN: I wish that
15 were the case. Commissioner Pfannenstiel and I
16 spent a great deal of time last year going through
17 the multiple, conflicting, gas, price forecasts
18 used at the Public Utilities Commission to
19 evaluate the RPS program, to evaluate energy
20 efficiency, to determine avoided costs per QFs.
21 And it would seem just a function of regulatory
22 hygiene that you would use a common set of
23 projections to evaluate cost effectiveness, at
24 least across renewables, efficiency and QF
25 projects.

1 Now we're broadening the arena to
2 include not just the investor-owned utilities but
3 also the municipals. Should we use a common gas
4 price assumption?

5 MR. WANLESS: I don't see why that would
6 be a problem from my end.

7 ASSOCIATE MEMBER GEESMAN: What about a
8 discount rate?

9 MR. WANLESS: Discount rate, I would say
10 that a kind of societal, discount rate is the
11 appropriate metric to use when we're talking about
12 energy efficiency. And I know that there is also
13 a precedent I think in the CPUC proceedings for
14 using discount rates that are not the societal,
15 discount rate. But from our end I think the
16 societal, discount rate reflects the true value or
17 the true transaction of investing in energy
18 efficiency in terms of benefits for the society.

19 ASSOCIATE MEMBER GEESMAN: And that's
20 been a position your organization has advocated in
21 our standard setting process and one that we have
22 embraced. So if I understand you correctly, in
23 evaluating these different programs across
24 utilities you believe that we ought to apply a
25 social, discount rate consistently across each of

1 the utilities.

2 MR. WANLESS: Yes I think in my ideal
3 world that would be preferred but . . .

4 ASSOCIATE MEMBER GEESMAN: Now this is
5 California. I'm assuming it's your ideal world
6 (laughter).

7 MR. WANLESS: Yeah.

8 ASSOCIATE MEMBER GEESMAN: Should there
9 be a time of use or time of delivery component?

10 MR. WANLESS: That's something I haven't
11 thought about a lot. I'm also going to be
12 submitting written comments for next Friday. So
13 that's something I can think about more and
14 address in . . .

15 ASSOCIATE MEMBER GEESMAN: In the RPS
16 program each of the utilities put some adjustment
17 in the prices they're willing to pay based on
18 their calculated time of delivery. I'm told that
19 it is a similar concept employed by some of their
20 other programs.

21 Because it's all proprietary we haven't
22 been able to figure how they actually do it.
23 There is a belief that this commission has
24 expressed that it ought to be common across all
25 utilities.

1 But, you know, I think that's something
2 that you should comment upon in your written
3 remarks.

4 MR. WANLESS: Thank you.

5 ASSOCIATE MEMBER GEESMAN: I think those
6 are all the questions I have.

7 PRESIDING MEMBER PFANNENSTIEL: Thanks.
8 Kae.

9 MS. LEWIS: Okay. Our next speaker is
10 going to be Zenaida from the PUC to talk about
11 their current process.

12 MS. TAPAWAN-CONWAY: Good morning
13 commissioners and members of the audience. First
14 of all thank you very much for inviting the CPUC
15 to participate in this workshop.

16 My name is Zenaida Conway . . . is it?

17 MR. KLEIN: Now it's on.

18 MS. TAPAWAN-CONWAY: It's on, oh. Okay.
19 Well first of all good morning again commissioners
20 and members of the audience. And I appreciate the
21 opportunity to be here on behalf of the CPUC.

22 I'm the supervisor for the energy-
23 efficiency section in the energy division. And my
24 presentation this morning will basically focus on
25 the CPUC's energy savings and demand reduction

1 goals for the public, for the investor owned
2 utilities or IOUs under our jurisdiction and
3 activities that we are currently undertaking or
4 plan to undertake with respect to updating of the
5 goals.

6 At the end of my presentation I have our
7 initial responses to the questions that are
8 attached to the workshop notice.

9 Next slide. For those of you who got
10 the black and white copy of my handout there is a
11 typo error at the bottom of the page of slide two.
12 It should say, 2008, 2006, 2008. The overhead is
13 okay. But the handout is, there's a typo there.

14 Okay as most of you are probably aware the
15 PUC has adopted energy savings goals for the
16 California investor-owned utilities from 2004
17 through 2013 back in September of 2004.

18 And these goals were adopted in D.04-09-
19 060 and they are consistent with the Energy Action
20 Plan. And they seek to reduce use per capita in
21 California.

22 The PUC chose aggressive goals. The
23 electric goals are intended to capture 70% of the
24 economic potential and 90% of the maximum,
25 achievable, potential savings in California.

1 While the natural gas goals are meant to capture
2 about 40% of maximum, achievable potential in the
3 state.

4 For the 2006-2008 program cycle the
5 commission authorized about 2.1 billion dollars
6 worth of funding for the utilities' energy-
7 efficiency, program portfolio funded primarily
8 through the public goods charge and the
9 procurement funds, roughly half, 50% each for
10 these cycles.

11 Next slide. I just put this slide in
12 there to show you the goals that were adopted for
13 the utilities for 2004 through 2013. And the
14 shading just basically means that we are in that
15 year of the program cycle. So I'm not going to go
16 over this slide at this point.

17 Next slide. So what are we doing in
18 terms of updating of the goals. In D.04-09-060
19 the CPUC directed that the adopted goals will
20 apply to the 2006-2008 program cycle without
21 further updates.

22 However in preparation for the 2009-2011
23 program cycle the CPUC directed energy division
24 staff to collaborate with CEC staff and referred
25 jointly as joint staff to prepare recommendations

1 for adjustments to the adopted, savings goals.

2 We have actually initially coordinated
3 with CEC staff. And as joint staff we have
4 prepared award plan for adjustments to the adopted
5 savings goals as appropriate based on different
6 factors.

7 Some of which are listed here. Updated
8 savings potentials studies, program accomplishment
9 data, changes to codes and standards, program
10 evaluation results and other factors that staff
11 would deem appropriate.

12 Next slide. In order to assist us in
13 carrying our task in updating the energy-
14 efficiency goals for the IOUs the CPUC Energy
15 Division selected a consultant in 2006. And
16 that's Itron to conduct the necessary studies for
17 goals updates.

18 However contracting difficulties delayed
19 the start of the consultant's work. But this
20 means that the consultant's preliminary
21 information will not be available until the fourth
22 quarter of 2007. And their more refined
23 information in goals updating recommendations will
24 be available sometime in mid 2008.

25 Staff expects that the 2004 fourth

1 quarter preliminary data updates that will come
2 from our consultants will inform the PUC
3 deliberation regarding the utilities long-term
4 procurement filings and our initial collaborative
5 work with the California Air Resources Board on
6 the AB 32 target setting. And that the refined
7 data that hopefully our consultant will come up in
8 2008 will inform more precise estimates for any
9 adjustments to the CPUC energy-efficiency goals
10 for 2012 and beyond and the EE contributions for
11 the 2014-2020 AB 32 purposes.

12 ASSOCIATE MEMBER GEESMAN: Let me
13 understand what you just said. First that your
14 consultant work will not be available to inform
15 our report.

16 MS. TAPAWAN-CONWAY: Yes.

17 ASSOCIATE MEMBER GEESMAN: And second
18 that it will not be available to inform the
19 planning for the next three year cycle of
20 utilities programs. Is that right?

21 MS. TAPAWAN-CONWAY: Yes. And in fact
22 the next slide will talk about what we have
23 proposed in terms of, you know, our joint staff
24 recommendations to the PUC.

25 We basically propose that to kick off

1 the planning process for 2009-2011 program cycle.
2 That we continue to use the current, already-
3 adopted goals for 2009-2011 that were adopted in
4 2004.

5 ASSOCIATE MEMBER GEESMAN: And why
6 should I think that that's adequate in terms of
7 achieving all cost-effective, feasible and
8 reliable, energy efficiency?

9 MS. TAPAWAN-CONWAY: Well, we believe,
10 staff believes and it's also part of the staff
11 proposal that we sent out as part of the pre-
12 hearing conference notice that was sent out in
13 February 16th, 2007. That even though these goals
14 are, there are like countervailing reasons why
15 these goals might be reasonable. That there are
16 other, there are things that were not included in
17 the potential studies that were done before which
18 were the basics for the goals that were adopted in
19 2004 that could actually mean that the goals are
20 not as high as they should be.

21 And there are also other market
22 developments. Of course the current issue about
23 the greenhouse gas and global warming. And that
24 might also indicate that people will be doing more
25 energy efficiency and therefore maybe the goals

1 are not, are higher than they should be.

2 But nevertheless with our proposal we
3 still think that the utilities would still have
4 the opportunity to use any updated market or
5 technology information to adjust their individual,
6 program designs and their savings target as they
7 put together their portfolio for 2009-2011.

8 ASSOCIATE MEMBER GEESMAN: So the
9 evaluation program that your commission set up in
10 2004 is not actually going to impact any program
11 design until 2012.

12 MS. TAPAWAN-CONWAY: Unfortunately
13 that's the reality at this point because we were
14 very late in kicking off our evaluation
15 activities.

16 ASSOCIATE MEMBER GEESMAN: Well you know
17 for a state policy that sets energy efficiency as
18 the number one objective in the loading order I
19 find that profoundly dissatisfying. And I suspect
20 that most other policy makers at your commission
21 as well as at this one would as well. Now is
22 there some way to correct this?

23 MS. TAPAWAN-CONWAY: Well we're trying
24 to of course kick our evaluation work as fast as
25 we could potentially do it. However there are

1 also evaluation results that are already being
2 published and we expect would be utilized as we go
3 forward in terms of our planning for the next
4 program cycle.

5 So it's not true that we are totally
6 operating in a vacuum in that sense. Because
7 there are a lot of information out there that
8 could potentially be utilized by the utilities and
9 by the commission in determining the types of
10 programs that we will be putting forth in the next
11 program cycle.

12 PRESIDING MEMBER PFANNENSTIEL: Could
13 you give us an example. I'm very interested in
14 that. I know that there is a lot of information
15 out there. And how are you using that to update
16 the potential for example.

17 MS. TAPAWAN-CONWAY: We have tasked our
18 consultants actually to do that as a very first
19 step.

20 PRESIDING MEMBER PFANNENSTIEL: But that
21 won't be done until this fourth quarter of this
22 year.

23 MS. TAPAWAN-CONWAY: Well my
24 understanding when we had our initial discussion
25 with our consultant and Itron is here today who

1 can probably speak more about this. That they've
2 actually done a lot of leg work, initial work in
3 terms of reviewing what the programs have done in
4 the past program cycle, the program results and
5 the types of evaluation that have come in.

6 As, you know, a preliminary undertaking
7 for them to look at whether or not there is some
8 value in even changing the goals that are already
9 out there for 2009 and 2011.

10 PRESIDING MEMBER PFANNENSTIEL: Well I
11 guess my concern is that, and I share Commissioner
12 Geesman's concern but, that when the last
13 potential study was done a number of years ago and
14 was done prior to AB 32 and prior to our goal of
15 reducing greenhouse gases and as we, as is
16 intuitively obvious to all of us energy efficiency
17 is a lot more cost effective now if one considers
18 the cost of carbon or the value of carbon is
19 priced.

20 And so it seems like those old
21 potentials studies wildly underestimate the cost-
22 effective potential of energy efficiency. And it
23 seems like something like that should be
24 recognized.

25 MS. TAPAWAN-CONWAY: Well actually there

1 are updates to the potentials study that have been
2 done. In fact I believe that the latest
3 potentials study report was done in May 2006. So
4 all of those information, and true there have been
5 updates to the potentials studies since the ones
6 that were used for the commission's goal in 2004.
7 Those potential studies were circa 2002-2003. And
8 as I've indicated there have been several
9 potentials studies that have been done after that.

10 And we have charged our consultant to
11 basically look at those information and give us
12 their recommendation in terms of whether or not
13 there needs to be changes to the goals going
14 forward.

15 But more immediately for the 2009-2011
16 program, planning cycle we believe that, you know,
17 in order to actually kick off the process for
18 planning the next portfolio that it would make
19 sense to just keep the goals as they are. But I
20 have caveat though --

21 ASSOCIATE MEMBER GEESMAN: What if that
22 results --

23 MS. TAPAWAN-CONWAY: -- that this is

24 ASSOCIATE MEMBER GEESMAN: What if that
25 results in a systematic, under-investment in

1 efficiency? Because as Commissioner Pfannenstiel
2 points out we now know about carbon and, you know,
3 gas price projections are substantially higher
4 than they were in 2002, 2003.

5 MS. TAPAWAN-CONWAY: Well --

6 ASSOCIATE MEMBER GEESMAN: Don't you end
7 up with a mis-investment if you've not updated
8 your goals to reflect a more current reality?

9 MS. TAPAWAN-CONWAY: Well I must also
10 clarify that the proposal to not update the goals
11 at least for the next program cycle is at this
12 point a staff proposal. As I've indicated in my
13 other slides there will be a series of workshop
14 this coming May and June to basically look at the
15 question as to whether it really makes sense to
16 keep the goals as they are or whether there are
17 other information that's out there that would
18 really require that the commission re-look at the
19 goals and change them, at least for the next
20 program cycle.

21 PRESIDING MEMBER PFANNENSTIEL: And when
22 might we get a PUC decision on that?

23 MS. TAPAWAN-CONWAY: As I've indicated
24 in this light of the expectation is to have a
25 commission decision at least for 2009-2011

1 program, planning cycle in September 2007.

2 PRESIDING MEMBER PFANNENSTIEL: Well
3 that really won't feed into our process other
4 than --

5 MS. TAPAWAN-CONWAY: Unfortunately not,
6 and that's why our recommendation is for the CEC
7 and maybe I can go to my last slide in response to
8 the questions for the workshop.

9 Our proposal is for the CEC to maybe
10 just take the current CPUC adopted goals through
11 2013 at least for your initial report in November
12 2007. And maybe potentially apply some common
13 assumptions for the IOU and the POU savings beyond
14 that through maybe 2017.

15 And we anticipate that as I've indicated
16 earlier that potentially in 2008 the commission
17 might have a decision that would adopt goals for
18 the years past 2013 upon completion of our
19 consultant's work and also the public vetting
20 process that need to happen.

21 And in terms of the question regarding
22 potentials study and the goals update study at
23 least energy division staff we plan to review the
24 methodologies that, you know, RMI or the other
25 POUs would use for coming up with their potentials

1 study and to determine whether there is still any
2 adjustment that might be warranted to apply the
3 potentials study to the IOU service areas and
4 perhaps achieve some consensus for a common
5 methodology statewide.

6 And regarding goals update as indicated
7 by the PUC we plan to update the goals every three
8 years. So the next update will come in 2010. And
9 hopefully we really want to coordinate with CEC
10 staff in terms of the scheduling for those series
11 of updates.

12 As I've indicated earlier to the CPUC's
13 adopted goals are based on aggressive percent of
14 economic potential. And that the utilities then
15 prepare their energy-efficiency, portfolio filings
16 to show how they will achieve these goals. And
17 that the portfolio must pass a TRC test of cost
18 effectiveness.

19 And with that I conclude my presentation
20 unless you have other questions.

21 Advisor Tutt: Zenaida I do have one
22 question related to the planning process for '09-
23 '11 goals. There has already been a scoping order
24 that PUC put out in a series of comments that
25 proceed from parties. Can you summarize those

1 comments in this regard or is that not today?

2 MS. TAPAWAN-CONWAY: Well I think in
3 terms of the goals per se for particularly for the
4 next program cycle which 2009-2011 there were like
5 one set of parties say that we need to update
6 them, particularly the utilities. They're saying
7 that, you know, we have to really look at current
8 developments and really reset the targets for them
9 for this next program cycle.

10 On the other hand other parties like DRA
11 and I believe TURN also agree that maybe we can
12 just keep the targets as they are but then focus
13 our attention to really looking at what types of
14 programs we can deploy out there in the next
15 program cycle that would really maximize
16 achievement of these targets.

17 Advisor Tutt: And Zenaida is it fair to
18 say that the utilities that are actually
19 interested in lowering the goals, they think
20 they're too aggressive?

21 MS. TAPAWAN-CONWAY: I believe that's
22 what they said in their long-term, procurement
23 plan. Although I think PG&E and San Diego
24 basically just used the goals that we have for
25 them in their procurement plans.

1 Advisor Tutt: And one last question.
2 Another part of this process is consideration of
3 big, bold ideas. And there's going to be
4 workshops on that.

5 MS. TAPAWAN-CONWAY: Yes.

6 Advisor Tutt: Can you, will that affect
7 the goals if those come to some degree of
8 programming fruition or design.

9 MS. TAPAWAN-CONWAY: I presume
10 potentially as I've indicated, I mean our proposal
11 to leave the goals as they are for '09, '011 is
12 really just at this point a staff proposal. And
13 it's really the commission eventually making a
14 decision once the record is established through
15 this workshop process that's being laid out in
16 that scoping ruling that was issued April 13th.

17 PRESIDING MEMBER PFANNENSTIEL: Actually
18 I have a question for Eric. where is NRDC on the
19 question of updating the goals and how to update
20 them?

21 MR. WANLESS: I'm going to have to defer
22 that question. Audrey Chang is the person on our
23 staff who prepared those comments. So I can check
24 with her and get back, have her get back to you.

25 ASSOCIATE MEMBER GEESMAN: Well I would

1 thank you for coming. And certainly your work
2 jointly with our staff is appreciated. I do think
3 in a system as this commission has commented
4 previously in our IEPRs that seemed blithely
5 indifferent to fuel cost pass-throughs and the
6 extraordinary inefficiencies of our existing fleet
7 of aging generators.

8 Ratepayers are entitled to a more
9 aggressive approach using the most up to date cost
10 assumptions in planning the appropriate level of
11 investment in energy efficiency.

12 And laxity in this area I think carries
13 with it significant economic costs as well as
14 environmental costs. But significant economic
15 costs to ratepayers.

16 And I think the legislature has
17 obviously prioritized efficiency. This commission
18 and the Public Utilities Commission had every
19 opportunity of attempted to proclaim efficiency as
20 our top priority. And I think we need to adjust
21 our programs to reflect that.

22 MS. LEWIS: Our next speaker is Jim
23 Parks from SMUD.

24 MR. PARKS: We're happy to be available
25 to address the commission today on the

1 requirements of AB 2021. And from a municipal
2 perspective I just want to give some oversight as
3 to where most of the munis are coming from.

4 I would say that from a starting point
5 that these are mostly SMUD comments. I talked to
6 Scott Tomashefsky of NCPA and he agreed with the
7 comments that I have in the slides. So I can say
8 that they'd be representative of Northern
9 California.

10 I would also submit that I don't see any
11 reason that the rest of the munis would disagree
12 with the comments that I have today.

13 I think it's been mentioned already that
14 there 39 publicly-owned utilities in California.
15 They're run by publicly elected boards or city
16 councils and they respond to their constituent
17 base just like any elected official.

18 And they're very diverse ranging from
19 very small. We have municipal utilities with
20 under 600 customers. SMUD has over 500,000
21 customers and LAWP many more than that. They
22 range from rural to urban and cover all different
23 types. Some of them are mostly commercial, mostly
24 residential, mostly agricultural and then any
25 combination of all of those. And so they're just

1 very diverse.

2 So I think that when you're looking at
3 the potential to achieve energy efficiency you're
4 going to find that that's also very diverse based
5 on their size, their customer base, climate zone,
6 past energy efficiency programs and so forth.

7 You've already discussed this. The
8 utilities need to develop a potential study every
9 three years and adopt ten year targets by June
10 1st.

11 SMUD is on track to do that. We would
12 expect to submit to the CEC by August 1st and then
13 report annually to the Energy Commission.

14 The CEC needs to take those targets and
15 the basis for those targets and review the
16 information and clarify issues and concerns with
17 the appropriate entities, receive and review
18 annual reports and then report out to the
19 utilities, governor and the legislature. And then
20 incorporate those results into the IEPR. These
21 are things I think we've already discussed this
22 morning.

23 I did want to talk a little bit about
24 the expectations of the publicly-owned utilities.
25 We would expect this to be a cooperative effort

1 between the CEC and munis. I think that kind of
2 goes without saying. I don't think we're going at
3 this as if it's going to be an adversarial thing.

4 So a reasonable review and discussion of
5 goals and results, definition of reasonable. You
6 know, I mean I think that we're just going to get
7 together at the table, we're going to talk about
8 these things and I think it will be a reasonable
9 discussion.

10 We would like to see standardized
11 reporting formats whether we adopt what's happened
12 with the IOUs or something different. I don't
13 know. But I'm personally a big fan of statewide
14 consistency where possible.

15 Consistent review of goals and results.
16 I kind of equate this back with an experience I
17 had when I remodelled my kitchen. I had one
18 building inspector would come out and go you need
19 to do this, this and this. And I would do those
20 things, call for another inspection. And a
21 different guy would come out and go, oh, well you
22 need to do this, this and this. And I felt like,
23 look, send back the first guy. I don't want the
24 second guy telling me to do a whole new list of
25 things. So we'd like to see consistency.

1 We'd also like to see a point of contact
2 at the CEC. You know it's better not to work with
3 20 different people because you fall back into the
4 same thing I just talked about where there's
5 different expectations.

6 And then the regular meetings to discuss
7 the goals and issues, expectations, results and
8 recommendations.

9 And then lastly discuss those
10 recommendations and time to work on solutions
11 prior to the report to the legislature. I see the
12 CEC is going to take a look at our annual reports
13 and our goals at some point. And they'll report
14 back to the legislature. If there's issues that
15 need to be addressed we'd like the opportunity to
16 address those issues before the report goes out.

17 So the recommended approach here, I
18 don't think the Energy Commission wants to work
19 individually with 39 entities. And there are four
20 entities that naturally fall out of this.

21 The Southern California Public Power
22 Authority or SCPPA, Northern California Power
23 Agency or NCPA, Los Angeles Department of Water
24 and Power and SMUD. And I think that it will be a
25 lot easier on everybody, the CEC will get four

1 sets of goals and annual reports.

2 But I would expect that you would see
3 the individual utility goals and results in those
4 but in the executive summary. It would kind of be
5 in a combined format to say, hey here's what we
6 did as an entity.

7 It allows the munis to work together to
8 set targets and provides opportunities for
9 portfolio synergies among munis. In other words
10 we could have programs that are targeted at more
11 than just one muni. It aggregates the smaller
12 munis with the larger ones and it should minimize
13 the effort of the CEC while maximizing the
14 benefits. And it would also streamline your
15 review and comment process.

16 Just to signal where SMUD is at with
17 this. We presented this to the board on Tuesday
18 of this week. And if you look at the first column
19 our current goal is about .6 percent of our
20 projected sales. And we spent 25 million dollars
21 to achieve that.

22 And we didn't really present this as an
23 option to the board, we really said, hey here's a
24 goal of one percent and here's a target of one and
25 a half percent of projected sales. And the board

1 is considering that. And we expect that they'll
2 adopt either the one or somewhere in between the
3 one and one and a half percent by the deadline in
4 June. And then we're going to forward those goals
5 to the Energy Commission in August.

6 In response to the questions
7 specifically that the commission asked. Question
8 one, how should the Energy Commission incorporate
9 the energy-efficiency targets? I would submit
10 that they should use the goals that are submitted
11 by the investor-owned utilities and the goals that
12 are agreed upon between the CEC and the munis.

13 We did that, I mean that's just too
14 simplistic on my part. And then maybe we need to
15 meet together as a group. Maybe we're going to
16 have joint meetings with the IOUs the PUC and the
17 CEC and SMUD, I mean the munis, sorry.

18 How should the 2021 targets interface
19 with the other goals? I think that greenhouse gas
20 benefits through energy efficiency should
21 definitely be incorporated in there. I'm a big
22 believer in incorporating the environmental
23 externalities into the cost, the avoided cost and
24 so for energy efficiency providing an adder if you
25 will to energy efficiency to make it more

1 beneficial.

2 I don't see any link to the renewable
3 portfolios standard. I think those are two
4 separate things. I think we need to achieve our
5 renewable portfolio standard and energy efficiency
6 separately.

7 Number three I think the target years
8 should be 2008-2017. I go in the middle at 2007.
9 It's a little too late to incorporate that into
10 this so I'm submit that we should move it out to
11 the next year.

12 Number four, how should the three year
13 update cycle synchronize with the biennial IEPR
14 cycle? Good question (laughter). I don't really
15 know but I think that at some point the three year
16 cycle of this PUC should mesh with the muni cycle.
17 How you do the IEPR thing I'm just really not
18 clear. Maybe you go to a three year cycle. I
19 don't know. But I think that the munis and that
20 you should mesh.

21 Right now we're on a different cycle
22 based on the track we're going on. And I think
23 they should be coincident.

24 And then lastly, what metric should the
25 Energy Commission use? This is, I mean all these

1 things are great ideas. And from SMUD's
2 perspective we've looked at the percent of
3 economic potential. We were under the impression
4 at least the investor-owned utilities were using
5 .7 percent of economic potential as their target.
6 And so we were looking at that.

7 We also looked at it as a percentage of
8 sales as you see from this slide right here, the
9 one percent and the one and a half percent.
10 Energy investments as a percent of revenues, I
11 don't think that's necessary. I think if you're
12 doing either the percent of economic potential or
13 percent of sales, I don't think you need to worry
14 about the percent of revenues as part of energy
15 efficiency for budgeting purposes.

16 Of course the energy efficiency should
17 be cost effective. And I believe that we should
18 use a standard test for cost effectiveness. I
19 think that the munis should use the same tests as
20 the investor-owned utilities myself. The inputs
21 into that are going to vary though depending on
22 the utility. And that's where you're going to
23 have some potential for confusion. And, that's
24 it. I'd be happy to take any questions.

25 PRESIDING MEMBER PFANNENSTIEL: Jim do

1 you, have you calculated your economic potential?

2 I see you're using percent of sales but is that,
3 why did you use that and not economic potential?

4 MR. PARKS: We did look at the economic
5 potential. And we looked at 70 percent of
6 economic potential. And I don't remember the
7 exact number but it was somewhere in between the
8 one and the one and a half percent. And so we
9 kind of did a variety of factors when we came up
10 with the one percent.

11 Though the one percent kind of came from
12 the legislative intent of AB 2021 to achieve ten
13 percent over ten years.

14 PRESIDING MEMBER PFANNENSTIEL: I see.
15 And where did you get your economic potential?
16 Who did that and was that based on a carbon
17 constraint world or not?

18 MR. PARKS: The potential study was done
19 by Itron, the same group that did the statewide
20 potential, the IOU potential study. And they used
21 the same methodology as used the statewide
22 potential study.

23 I don't know how carbon was factored
24 into that.

25 PRESIDING MEMBER PFANNENSTIEL: When was

1 that done?

2 MR. PARKS: We just finished it in I
3 think it was October of '06. And we're updating
4 it right now. And so from our perspective we've
5 kind of met that first hurdle of the legislation
6 to complete a potential study. And we would not
7 expect to do another one for three years.

8 Because it's actually still in progress.
9 I wouldn't call it complete right now.

10 PRESIDING MEMBER PFANNENSTIEL: It's
11 been done and now you say you're updating it. I
12 mean I don't understand what's, why --

13 MR. PARKS: Well some of our avoided
14 costs were not included in the original study.
15 And so we're looking at that and then some of
16 these other factors like the greenhouse gas and so
17 forth. So I would expect to have those results
18 within the next month.

19 PRESIDING MEMBER PFANNENSTIEL: All
20 right.

21 MR. PARKS: Because we need to finish
22 that before we go to the board with the final
23 recommendation in May.

24 PRESIDING MEMBER PFANNENSTIEL: Great,
25 thank you.

1 ASSOCIATE MEMBER GEESMAN: I've got the
2 same three basic questions that I had for Mr.
3 Wanless. Looking across the 39 munis and let's
4 assume that the expedient way to address it is
5 through core reporting groups. Should the Energy
6 Commission have the expectation that there is some
7 commonality in gas price forecasts across those
8 four groups.

9 MR. PARKS: No. I would expect them to
10 all be different based on the long-term contracts
11 they have in place and their own projections. And
12 I would expect that they actually are different.
13 I don't think it's a consistent price.

14 ASSOCIATE MEMBER GEESMAN: And how
15 should we deal with that?

16 MR. PARKS: Well I would maybe a
17 weighted average. The munis are all different.
18 Maybe you take all those different forecasts and
19 you weight them based on the size of the muni,
20 their expected usage and just have a weighted
21 average.

22 ASSOCIATE MEMBER GEESMAN: Should there
23 be a social, discount rate employed or should we
24 go with a cost of capital discount rate?

25 MR. PARKS: Social discount, do you mean

1 like externalities that you incorporate into
2 energy efficiency?

3 ASSOCIATE MEMBER GEESMAN: In our
4 building standards we discount future costs and
5 benefits at a three percent rate which we
6 characterize as a social, discount rate.

7 MR. PARKS: I would be in favor of
8 incorporating that in there to the extent that
9 it's going to enhance energy-efficiency programs
10 and increase the amount we do.

11 ASSOCIATE MEMBER GEESMAN: What about
12 time of delivery?

13 MR. PARKS: Are you talking TOU and real
14 time pricing?

15 ASSOCIATE MEMBER GEESMAN: The value of
16 a kilowatt hour saved presumably is different.

17 MR. PARKS: Absolutely I think that
18 should be incorporated because from SMUD's
19 perspective we're a summer peaking utility and the
20 time that we deliver electricity has a different
21 value. No doubt about it.

22 ASSOCIATE MEMBER GEESMAN: And finally I
23 do have a fourth question for you Jim. What
24 weight should we place on the legislative intent
25 goal that we be on a trajectory to reduce total,

1 forecasted, electrical consumption by ten percent
2 over the next ten years.

3 MR. PARKS: It depends on your
4 definition of, I mean I know what ten percent over
5 ten years means. No doubt about that. But what
6 you're factoring into that is the question.

7 Are you incorporating, is that just a
8 utility goal or does that factor in Title 24 and
9 things like that. Is it an over-arching goal? And
10 that's --

11 ASSOCIATE MEMBER GEESMAN: My
12 presumption is that it's an over-arching goal.

13 MR. PARKS: Yeah and see on that basis
14 SMUD kind of said, okay we're going to try to do
15 at least one percent per year which is probably
16 more than we need to do because there's going to
17 be changes to Title 24 that are going to enhance
18 efficiency beyond that.

19 ASSOCIATE MEMBER GEESMAN: You think
20 these programs should be evaluated on a trajectory
21 that achieves that target however ten percent is
22 defined.

23 MR. PARKS: I do.

24 ASSOCIATE MEMBER GEESMAN: Okay. Thank
25 you.

1 MS. LEWIS: Commissioner Pfannenstiel
2 would you like to take comments from the audience
3 or pick up the phone now?

4 PRESIDING MEMBER PFANNENSTIEL: Audience
5 is a good idea. Are there questions of this panel
6 from the audience or on this subject, comments on
7 this subject, either from the people here in the
8 room or on the phone? On the phone.

9 MS. VALENCIA: There is a person on the
10 phone.

11 PRESIDING MEMBER PFANNENSTIEL: Why
12 don't you have them go ahead and, okay.

13 MS. LEWIS: Would you tell us who is
14 ready to speak.

15 MS. VALENCIA: His name is Greg Donald
16 from Navigant Consulting, he's on the line.

17 PRESIDING MEMBER PFANNENSTIEL: All
18 right, thank you.

19 MS. VALENCIA: Hello, he's waiting?
20 He's not responding.

21 PRESIDING MEMBER PFANNENSTIEL: All
22 right is there anybody in the room then who'd like
23 to address this panel or make comments on this
24 subject? If not why don't we move on the next
25 panel. I want to thank this panel. I think it

1 was a really very useful beginning of our
2 discussion. We've heard a lot of information.
3 Thank you very much.

4 MS. BENDER: Gary Klein is going to be
5 the leader of my second panel. Our panelists
6 you'll see here so we'll ask them to come up and
7 take their seats at the table at this time.

8 MR. KLEIN: Good morning commissioners.
9 This topic is to discuss current potential studies
10 of both the IOUs and the POUs. And in particular
11 to get at similarities and differences between and
12 among them.

13 Determining all potentially, cost-
14 effective, energy savings requires a framework for
15 analyzing the cost effectiveness and the input
16 assumptions. We've had speakers this morning from
17 Rocky Mountain Institute and Itron who have been
18 working with both the IOUs and POUs to help with
19 them the studies that are going on right now in
20 order to meet the goals of AB 2021.

21 And we want to focus today's discussion
22 on the similarities and the differences. We have
23 four speakers for you this morning.

24 Scott Tomashefsky is regulatory affairs
25 manager with NCPA. He's going to be discussing

1 the public power perspective on aligning the
2 statewide, energy-efficiency goals.

3 Mike Rufo with Itron is going to provide
4 observations on their experiences with a variety
5 of energy-efficiency, potential studies. In
6 particular this morning on those related to the
7 IOUs is what we've asked him for but clearly you
8 are going to have questions about the work he's
9 doing for POUs.

10 Brian Horii from Energy and
11 Environmental Economics has been asked by the CPUC
12 and us to help answer questions related to avoided
13 costs and what might be included in these studies.

14 And John Anderson with the Rocky
15 Mountain Institute will bring us up to date on
16 their work assisting 35 of California's POUs in
17 preparing their potentials studies for AB 2021.

18 So with that Scott it's yours.

19 MR. TOMASHEFSKY: Good morning Chairman
20 Pfannenstiel, Commissioner Geesman, advisors. I
21 always find it a pleasure and a privilege to have
22 us come back here and have a conversation or two
23 or three.

24 My role on this panel this morning is
25 almost to set up context more than talk about the

1 specific methodologies. So what I want to do at
2 least for a few minutes is just share some of the
3 perspectives in terms of dealing with energy
4 efficiency and what we've been able to accomplish
5 the last year, year and a half or so in terms of
6 what has been said and where the things are going
7 in just respect to the public power community. I
8 did want to acknowledge.

9 ASSOCIATE MEMBER GEESMAN: Excuse me is
10 your mic on?

11 MR. TOMASHEFSKY: It is actually, I'll
12 move over closer if that works.

13 ASSOCIATE MEMBER GEESMAN: It is on,
14 okay.

15 MR. TOMASHEFSKY: Does that work a
16 little bit better for you?

17 ASSOCIATE MEMBER GEESMAN: That's
18 better.

19 MR. TOMASHEFSKY: Okay. What I do want
20 to do though is I want to acknowledge the
21 collaborative work not only among the public power
22 community with our agency and Northern California
23 Power Agency but also SCPPA and MCUA. It's been a
24 very interesting process.

25 So if you think shepherding through

1 three IOUs is an interesting process try 40
2 publicly-owned utilities. We have not done this
3 traditionally so it's been a work in process and
4 not only do I appreciate those efforts, I do
5 appreciate the input that we've had from the
6 commission over the last year. Especially Silvia
7 on this particular effort. Good discussions we've
8 had for the past six months.

9 And what I want to do is I want to take
10 you back to probably about two years ago. And
11 this goes back into the last IEPR. A couple of
12 interesting findings through all of that.

13 Part of which is built on the fact that
14 a lot of the public utilities were not in this
15 building traditionally telling our story. So some
16 of the comments that you see up on there are
17 reflective of the fact that only 13 publicly-owned
18 utilities really filed any information here prior
19 to 2006. Prior to the adoption of the SB 1037.

20 And so there are somewhat different
21 perspectives you'll get based on the information
22 that's there.

23 And that also holds true with the
24 California Legislature. And really that was part
25 of perhaps what's in the last comment about

1 creating an efficiency, reporting requirement
2 which was adopted in the 2005 IEPR.

3 We took that to heart and started a
4 conversation at that point to try and establish
5 how we could make that work not only from our
6 perspective of herding the cat of all the
7 utilities but also making it presentable enough so
8 that you can actually do something with it.

9 Next slide please. So just to step
10 back, just to make sure we're all on the same page
11 in terms of public-power viewpoints. There's a
12 couple of important elements here that are worth
13 noting.

14 The first one is fairly straight
15 forward. It's common sense. We do follow the
16 loading order. Not only is it required in terms
17 of considering all cost-effective, energy
18 efficiency first and foremost. We're doing that.
19 We do it at the local level so there's a little
20 bit of I guess things we need to do to make that
21 actually work. And so what works for DWP does not
22 work for the City of Healdsburg necessarily. It
23 does not work for SMUD even for that matter. It
24 doesn't work for Modesto.

25 We all have our little, different

1 nuances. The key objective though is we consider
2 this stuff. We take it seriously. And if the
3 state's objective of dealing with the reduction of
4 fossil fuel generation and conservation is
5 important to all of us. We do follow that.

6 Think of it from the perspective if you
7 were PG&E and you were looking at your 35 counties
8 that PG&E represents. If they were all treated
9 differently they would have very different
10 perspectives. So an air conditioning program in
11 Portola or in Quincy doesn't necessarily work the
12 same way as it does in Tulare. So you have very
13 different observations about how you would apply
14 your efficiency programs. And those are the
15 things that we have to deal with at the local
16 level.

17 The programs as far as comparability, I
18 think when you look at who are running the
19 programs. I talked to my friends from Edison and
20 they tell me that they have a difficult time
21 trying to figure out how they're going to
22 implement 80 programs with the three year cycle.

23 The difference in their issues are not
24 different from any local utility. It's just the
25 scale. We're all dealing with lighting programs

1 and air conditioning programs. It's just how we
2 make it best fit for our constituencies.

3 The third deals with operational
4 efficiency. And a different firm perhaps Eric's
5 comment earlier in terms of how operational
6 efficiency may fit in there.

7 To us it's paramount that when you're
8 talking about procurement dollars you have to step
9 back from what was meant by the definition of
10 procurement. In the IOU sense when you're looking
11 at load growth of a thousand megawatts a year,
12 you're looking at one to two power plants a year,
13 600 million dollars approximately and investment.
14 So the question becomes how you defer those
15 investments.

16 When we look at those types of
17 generation investments we're looking with
18 utilities that have loads of 50 megawatts. So
19 we're not making hundreds of megawatt investments.
20 We're making investments on the kilowatt
21 perspective. So your generation investment is
22 much different.

23 So then you have to step back and look
24 at what the intent of using procurement dollars.
25 And when we look at those things we look at it

1 from a standpoint of operational efficiency.

2 And so when you're looking at things
3 like replacing transformer, T&D improvements,
4 those types of things decrease the amount of
5 generation you need to provide your customers.
6 And so from that perspective it allows us to apply
7 the logic of using procurement dollars which is
8 very important when you look at how that fits into
9 public benefits programs.

10 So if you restrict it in terms of how
11 you fund your energy-efficiency programs, a
12 combination of procurement dollars, how we define
13 it which would be generation. You know the T&D
14 type enhancements plus their traditional, demand-
15 side programs really fits the equation.

16 So a little bit of a twist on it but it
17 accomplishes the same objective.

18 And then finally program sustainability.
19 Which I think kind of characterizes as being
20 inversely related to the size of the utility. If
21 you're a 600 customer utility you hand out your
22 two light bulbs to every customer. Next year's
23 program, you don't really have that option
24 available. So you're constantly looking for
25 different ways to deal with your efficiency

1 programs.

2 And those are the types of things we
3 struggle with. And so we're constantly looking
4 towards changing. And so the dynamics of our
5 program development is different.

6 Next slide. So just one more slide of
7 general context and then I'll probably talk for a
8 couple of minutes about what RMI and E3 and others
9 have done for us and how we're moving forward.
10 Again prior to SB 1037 which was October of 2005
11 there really wasn't much data that was being
12 provided to the CEC. It was limited to the 200
13 plus, 200 megawatt plus utilities.

14 1037 comes along and we have lots of
15 discussions here and we develop a report with a
16 lot of feedback between the commission staff and
17 the public utilities to come up with a report that
18 we put together in December of last year. That's
19 part one of the equation.

20 So part one is, we don't what you're
21 doing. Tell us what you are doing. Part one
22 gives us a snapshot of what your programs look
23 like right now.

24 Part two is what we are dealing with now
25 which is, let's figure out what those goals and

1 targets might be. So when people start saying, we
2 should be spending our dollars on x, y and z the
3 answer hasn't quite been reached yet.

4 We need this probably more than you
5 perhaps do at least for this initial run because
6 many of the smaller utilities have not looked at
7 efficiency, program development in the same way
8 that we have been looking at it at the state
9 level. So it gives us an opportunity to not only
10 put our programs on the right course but then it
11 allows it to get very much in synch with the
12 direction of state policy which again is what
13 we're all looking to do.

14 So that's what we're attempting to do
15 with the work of RMI and Itron. Next slide.

16 So what we've done at least for this
17 particular effort what we said is that if a lot of
18 the smaller utilities are not going to have the
19 expertise to do this. Again it's the same concept
20 that we used with the efficiency, program
21 development, when E3 was helping us develop a
22 model for charting progress and measuring savings.

23 We basically said, let's take those
24 utilities that have not done an integrated
25 assessment and give them an opportunity to get on

1 the same page in terms of establishing targets.
2 Help us meet those objectives. What's key to all
3 of this at least from our perspective is the
4 timing of the statute the way it was written
5 initially required us to give you information by
6 June 1st which we would not have been able to do
7 the analysis.

8 So we could have given you information
9 but it would have been the garbage in and garbage
10 out approach. And we said, let's have a little
11 bit of leeway given towards that. So what we did
12 is we talked with you and staff. We talked with
13 legislative staff to Assemblyman Levine's office.
14 We talked with NRDC. And we talked with others.
15 And we basically got the governing-board, approval
16 date to be moved back from June 1st to September
17 30th.

18 So what that does is it gives us an
19 opportunity to provide you data by the end of June
20 which is not fully baked but at least preliminary
21 enough that it's going in that direction. It has
22 the technical expertise of RMI. So you've got a
23 third-party, independent evaluator of our programs
24 just in general.

25 And it allows us to start the process

1 for having our governing boards review this
2 information. So that fits into your schedule in
3 terms of these four workshops you have scheduled.

4 And then what it also does it allows us
5 to give you the final adoptive targets that the
6 governing boards provide in advance of you
7 adopting the IEPR in November. So it fits in with
8 your cycle. It allows us to get a little bit more
9 granularity to our data. And then get a lot of
10 the utilities that have never established targets
11 data that's credible and something that works.

12 So that's kind of our plan. The last
13 slide or two really deals with partnerships that
14 we have. As I've said before, I personally have
15 really appreciated the opportunity to be able to
16 kind of serve that liaison role between the
17 commission and the public-power community.

18 But also at the same time its given us
19 an opportunity to talk from the same page. So
20 that even as Jim had mentioned in his earlier talk
21 today we didn't really talk until late yesterday.
22 But yet we're generally in alliance in terms of
23 our positions.

24 And then that's generally the case
25 within the public-power community that we're all

1 on the same page. And we understand the
2 objectives. And we're all really focusing on
3 meeting statewide objectives. We just need to be
4 able to find a way to mesh that with the local,
5 decision-making process that our local, governing
6 boards have.

7 So it's important to understand that.
8 It's also important that we continue to talk as a
9 group of 39 or 40 utilities.

10 And just to give you a flavor of, next
11 slide. Just to show you where these utilities are
12 participating in. And I know for those of you on
13 the dais you understand where these public
14 utilities are. But it's always good to kind of
15 see where they fit in. It's northern, southern
16 and what we classify as the CMUA/Other category
17 are some of the smaller utilities with the
18 exception of perhaps Modesto.

19 There's a lot of communication that goes
20 on among the public-power community as much as we
21 can. So even when we don't necessarily show up at
22 a lot of workshops we are definitely paying
23 attention and trying to make those things work as
24 best for you.

25 So what you'll see and RMI will talk

1 about the stuff we're doing for the 35, 34
2 utilities. I'll just note that not only is SMUD
3 with their particular analysis, DWP has done one.
4 Itron has done that for them as well. Palo Alto
5 had one done by RMI that was completed about a
6 year ago which will feed into this as well. And
7 then Redding is having one done by Nexum which
8 will feed in right around the later part of June.
9 Santa Clara is doing one separately and they're
10 also participating in this analysis.

11 So my final slide really is looking at
12 the results and as those of you that know I kind
13 like to play around with PowerPoint quite a bit.
14 So this is my opportunity to be somewhat creative.
15 So the notion of the report we issued in December,
16 we will have a target report in June. And then
17 we'll provide you an update in September/October.
18 And that's all I've got to say so thank you.

19 PRESIDING MEMBER PFANNENSTIEL: Thank
20 you Scott, very, very helpful. I want to stress
21 something that I know you know and but we need to
22 say this.

23 First of all I really appreciate how
24 creative you and I think everybody has been in
25 terms of getting a, finding a schedule for getting

1 us the information on a schedule that will work
2 for you and that will work for us.

3 But having said that we are kind of hung
4 out there for those three months. So we'll be
5 working off of your preliminary information. And
6 then what the governing, if what the governing
7 boards adopt at the end of September differs very
8 much from what we're working on at the end of June
9 this really breaks down badly. So, you know, that
10 time becomes really critical that we work very
11 closely together. That what we get at the end of
12 June is close enough that we can really rely on it
13 for our analysis.

14 MR. TOMASHEFSKY: I agree with that and
15 I think if there's any suggestion that there might
16 be some significant differences we'll give you as
17 much of a heads up as we can.

18 PRESIDING MEMBER PFANNENSTIEL: And then
19 in terms of the governing boards adopting, any
20 chance that for some of the bigger POUs, the ones
21 that are doing separate reports, those will adopt
22 before September 30th?

23 MR. TOMASHEFSKY: I'd like to think so.
24 I certainly can't speak for DWP. I mean I think
25 Jim has suggested that they would be adopting

1 before June 1st.

2 PRESIDING MEMBER PFANNENSTIEL: Right
3 and Jim did say that.

4 MR. TOMASHEFSKY: We'd like to get that
5 to you as closely as possible. And really the
6 notion behind, they were already moving along much
7 earlier. I would hope that we'd be able to get
8 that to earlier. But, we can certainly go back
9 and check. I think Palo Alto is certainly on
10 board with that. Santa Clara since they're
11 participating in this analysis and they're doing
12 one as well, you know, probably won't be the case.

13 PRESIDING MEMBER PFANNENSTIEL: All
14 right, thank you.

15 ASSOCIATE MEMBER GEESMAN: Scott I don't
16 think I understood the reporting ramifications of
17 your comments on operational efficiency and
18 improvement. I wonder if you could elaborate more
19 on what you meant there.

20 MR. TOMASHEFSKY: Sure. From the notion
21 of my understanding of the statute the restriction
22 on the use of public-benefit dollars to fund
23 future investments in energy efficiency. There
24 was a desire to insure that future generation was
25 being deferred for purposes of just building

1 additional, efficiency programs.

2 Now if you look at the issue where we're
3 constantly having to deal with program changes and
4 program saturation there are instance in some
5 utilities where some of the efficiency programs
6 may not, the cost-effective criteria may be
7 somewhat different than, might be quite a bit
8 lower than you might think. And therefore the
9 amount of achievable, energy-efficiency program
10 within those particular utilities might be, it
11 might not be quite as ambitious as one might
12 think.

13 So in that line you have an opportunity
14 to deal with efficiency improvements on the
15 operational side. So there's, I guess, if you
16 want to coin them as supply-side improvement. If
17 you've got distribution-line losses that are in
18 the six to seven percent range and you can reduce
19 that to three or four percent you then have the
20 advantage of reducing the amount of generation you
21 need to serve your customer base.

22 Taking those credits in this context may
23 be different than what's happening within the IOU
24 community.

25 ASSOCIATE MEMBER GEESMAN: And you would

1 envision some of your utilities reporting those
2 particular investments under this efficiency
3 program that you're referring to?

4 MR. TOMASHEFSKY: Absolutely,
5 absolutely. And then what our challenge would be
6 is to see how that would fit best into the
7 reporting mechanisms we've had before.

8 We can probably make that fit within the
9 E3 model that was created, maybe Brian can confirm
10 that for me. But there is flexibility to
11 customize information within those models so that
12 the reporting element of it is still consistent.

13 What you put into it would just have to
14 be explained a little bit more so.

15 ASSOCIATE MEMBER GEESMAN: And you think
16 that the statute provides you with the flexibility
17 to take that approach?

18 MR. TOMASHEFSKY: We're taking that
19 approach.

20 ASSOCIATE MEMBER GEESMAN: And for us
21 then to try and put the efforts of the investor-
22 owned utilities on a same page basis would we then
23 have to pick up their various investments in
24 distribution, system improvements or transmission
25 line reconductors?

1 MR. TOMASHEFSKY: I think it's something
2 that needs to be part of the global policy
3 discussion. And as we heard earlier there's
4 concerns about having targets be too aggressive.

5 One thing we've tried to do through this
6 entire approach is try to be as realistic as
7 possible in terms of how we're addressing the
8 information that we're not only going to provide
9 but the efficiency saving that we report.

10 There's a lot of distinction between
11 whose taking credit for what. Whether sitting at
12 the table for Title 24 development as part of
13 that, how do the third-party programs play into
14 that?

15 It's really something that I would
16 suggest as we consider this a, of primary
17 importance in state policy. I think it's a
18 perfect topic for a 2008 update. That if you're
19 going to look at some issues, there's a lot of
20 outstanding things in terms of data collection and
21 how this all fits together that would probably
22 warrant a very, good and series of discussions on
23 those topics including cycles and other things.

24 ASSOCIATE MEMBER GEESMAN: How many of
25 your utilities do you envision including these

1 distribution-system improvements under the
2 efficiency reporting?

3 MR. TOMASHEFSKY: We did not do it in
4 the 2006 report. We mentioned it in the 2006
5 report and provided some examples of some of the
6 savings. But none of the numbers that you see in
7 that initial reporting include any operational,
8 efficiency improvements.

9 I would suspect we would see a lot more
10 of that for the next version of that report. And
11 then we'll also incorporate that into how we deal
12 with our target setting.

13 ASSOCIATE MEMBER GEESMAN: I have to
14 tell you that my initial reaction I've not looked
15 at statute but my initial reaction is that this
16 sounds a lot like the dialogue that went on for a
17 number of years in the municipal-utility community
18 about we ought to be able to include large hydro
19 in our RPS goals.

20 And I think that it is a path that has
21 some perilous aspects to it.

22 MR. TOMASHEFSKY: And I agree and this
23 might be the agency that really should look at
24 those issues and have those recommendations built
25 into even the 2007 report.

1 PRESIDING MEMBER PFANNENSTIEL: Scott is
2 this just NCPA or the whole, muni community.

3 MR. TOMASHEFSKY: No, I'm here to
4 represent the entire, muni community today.

5 PRESIDING MEMBER PFANNENSTIEL: I might
6 suggest that maybe this needs to be taken up off-
7 line that if you do intend to report those you'd
8 better separate those out in a report so we can
9 clearly see what is essentially demand side and
10 what is operational efficiency.

11 MR. TOMASHEFSKY: Yeah, we fully expect
12 to do that.

13 ASSOCIATE MEMBER GEESMAN: Scott one
14 other question related to that. Did I understand
15 that the procurement dollars were limited to the
16 operational, efficiency, supply side and wouldn't
17 be spent on demand-side measures?

18 MR. TOMASHEFSKY: Well no you can still
19 spend it on demand-side measures. But it goes
20 back to that construct of if you're constantly
21 taking program, if you're looking at long-term,
22 program design and you're saturating your
23 marketplace, the opportunities of using some of
24 those dollars for operational enhancements is
25 another way of really meeting your objectives on

1 conservation.

2 PRESIDING MEMBER PFANNENSTIEL: Thank
3 you.

4 MR. KLEIN: We're ready for our next
5 panelist. It's Mike please.

6 MR. RUFO: Good morning commissioners.
7 Thank you very much for the opportunity to address
8 the panel today. I'm going to give you a few
9 thoughts on potential studies and then look
10 forward to answering your questions.

11 Next slide please. This slide I'm not
12 going to walk through it. Just setting some
13 context on some of the studies that have been done
14 in California since the time of the energy crisis.

15 And lots of other studies have been
16 going on around the country. And there's probably
17 been a few other studies in California that I've
18 missed.

19 I did want to just make sure that
20 everybody has kind of the same frame of reference
21 for some of the studies that were done in this
22 period and which ones affected the establishment
23 of the PUC goals indirectly I should say.

24 The first two bullets there, studies in
25 1000 and 2001 for the IOUs managed by PG&E that

1 KEMA-XENERGY conducted. I love those studies with
2 Fred Coito who is at KEMA. And those studies were
3 done before anybody asked for potential studies.
4 Chris Anne Dickerson at PG&E at the time I think
5 had the foresight to see that the energy crisis
6 was going to lead to a lot more interest in energy
7 than there had been in the period of say '98 to
8 2000.

9 So then that work was built on by with
10 support from the Energy Commission. Commissioner
11 Rosenfeld wanted to expand that work and refine it
12 with respect to residential efficiency, supply
13 curves. And the Energy Foundation came and felt
14 that they could add value by filling out a few
15 pieces of scope that weren't addressed in the
16 first study there.

17 Again with the recognition that there
18 was going to be a hunger for some of this
19 information very quickly which was in fact the
20 case.

21 Those studies then informed the staff, joint
22 staff paper that was part of it. I think the
23 first IEPR and Energy Action Plan and ultimately
24 fed into the PUC goals.

25 I'm not going to go through the rest of

1 these. They're various updates of different
2 studies in California. Some of them have already
3 been mentioned today. We can come back to those
4 as appropriate.

5 Next slide here, a few study scope
6 issues related to some of the questions. I don't
7 want to beat these things to death. Some of them
8 are very obvious in terms of when you're doing
9 these studies on the ground what sectors are you
10 looking at, what vintages, end uses, measures.

11 Key scope questions as often measures
12 being analyzed, those that are just currently
13 available. Do they include emerging technologies.
14 Do they include both? Are they widgets hardware
15 or are they also practices with them both. Are
16 they just efficiency kinds of action or do they
17 include conservation behaviors which most of the
18 studies I've been involved in don't include long-
19 term changes in conservation behavior.

20 But that's something that is very
21 important which I think we'll have a talk about.
22 I'll talk it some more in a little bit.

23 Something that doesn't get talked about
24 enough, constant or non-constant energy, service,
25 level assumptions. So most of these studies I

1 think just because of their context and scope tend
2 to take the energy, service levels as a constant.
3 And I can get back to that point in a little bit.
4 But it's also very important in this discussion.

5 You get into issues of do all the
6 energy-efficiency measures that we're looking at
7 have equivalent levels of energy service? You
8 know, direct evaporative cooler, does that have an
9 equivalent level of energy service to central,
10 refrigerant, air conditioner?

11 Also energy, service levels are changing
12 over time. Illumination levels are going up, home
13 sizes are going up. How do those factors take
14 into account, if at all, generally haven't been in
15 most of the recent studies.

16 This also relates to base-load
17 forecasting. We have a tendency to just take the
18 base-load forecast and say they're a given and we
19 just adopt savings off of them. There are
20 probably some serious issues there that we need to
21 talk about aggregate load doesn't matter in a
22 greenhouse gas context.

23 What's the time horizon for the studies,
24 20 or five year, ten or twenty year or fifty year.
25 Now we're working with the commission on some

1 long-term scenario analysis that goes out a lot
2 further.

3 Most of the studies event these, they
4 talk about a 10 year forecasting horizons more or
5 less.

6 Some issues related to methodology is
7 market saturation data, kind of a key driver to
8 the methodologies or are kind of simplified
9 prototypes used to extrapolate the populations or
10 it's some combination of both. There are issues
11 there.

12 Are all the underlying data used for
13 estimating cost effectiveness and economic signals
14 to consumers, are those baseline estimates
15 calibrated to something? If you just run a
16 simulation model for California air conditioning
17 you will overestimate actual air conditioner
18 consumption several fold from what you see in
19 actual bills because of the effect of the
20 behavior.

21 Avoided cost elements which I guess
22 Brian will talk about but I'll have some comments
23 on that later. What elements were included in
24 avoided costs and what were the general levels of
25 avoided costs that kind of set the benchmark in

1 the various studies.

2 How are changes in market barriers and
3 costs and savings handled over time? Most of the
4 studies really don't handle that in a dynamic way.
5 It's fairly static. It's hard to accommodate
6 those things in a lot of these modelling efforts.
7 Not that they can't but I think most of the
8 studies that have been done recently haven't been
9 dynamic over time with respect to those super,
10 critical dimensions.

11 Stock accounting and adoption modelling,
12 I'll talk about those more later. And Kind of the
13 last bullet is, you know, what's the orientation
14 of these types of study.

15 It's, you know, often driven by the
16 scope and by what the funders objectives are. But
17 for myself as a consultant that has been doing
18 these kinds of studies for 20 years I think I
19 always try to adopt an expected, value orientation
20 and try to avoid a systematic bias.

21 I think it's very easy to have a
22 systematic bias in this type of work. There's a
23 lot of uncertainty that we can talk about.

24 So we all bring different perceptions to
25 this work. And I really try to work on myself and

1 my staff and others to try to separate what's
2 empirical and what's judgement. Because this work
3 for forecasting behavior adoption there's inputs
4 that are empirical and there are inputs that
5 unfortunately we don't have as an industry enough
6 empirical data to allow the kind of forecasting
7 that we're trying to do. So judgement comes into
8 play. So we all need to be clear about kind of
9 where our assumptions are.

10 It's fine to be conservative some times
11 and it's fine to be aggressive some times. But I
12 think mostly it's important to be transparent and
13 clear about assumptions.

14 Next slide. I don't think we need to
15 belabor the next two slides. Well this one is
16 just to illustrate that the studies that I've been
17 involved with use bottom-up models that try to
18 draw in as much empirical data as possible about
19 the market.

20 And it all starts with how well do we
21 know the market today. And unfortunately as an
22 industry for the last 20 years I think we've under
23 invested in understanding end-use markets and end-
24 use consumption.

25 So we've spent, you know, billions of

1 dollars nationally on energy efficiency but we've
2 tended to under invest I think in basic
3 understanding of end-use saturations and shares.
4 And I would commend the commission on its
5 investments in maintaining end-use forecasting,
6 doing the statewide Seuss and Rath Studies.

7 They're extremely important. Without
8 those studies right now I think we'd be driving
9 extremely blind. In most places in the country
10 you have nothing like that. And I think we need
11 more of it.

12 We can go into the next slide. I think
13 issues related to all the various multitude of
14 inputs that come in these bottom-up models will be
15 addressed as appropriate through your questions.

16 I'm sorry let's go back to the one on,
17 yeah. The issue here, this slides focussed on
18 adoption modelling. And with respect to the
19 question about definitions and assumptions I think
20 we as a consultant and a broader, industry policy,
21 energy-efficiency, policy community I think
22 there's general agreement about the basic concepts
23 of what's technical potential, what's economic
24 potential mean, what's achievable potential mean
25 or market potential, program potential.

1 When you get into below economic the
2 terminology starts to move around a little bit
3 more but generally at a general level I think
4 people mean similar things when they talk about
5 achievable, market, program potential.

6 But there are a lot of differences below
7 economic potential in terms of the modelling and
8 assumptions that go into various forecasts of
9 whatever we want to call it, achievable market or
10 program potential.

11 And the work that I've been involved in,
12 you know, we've tried to look very hard at all the
13 different pieces that come into play when you're
14 talking about achievable potential which gets into
15 forecasting consumer adoption and user adoption.

16 So we look at things like, you know,
17 what's the feasibility of the measure from an
18 engineering point of view? What's the
19 availability of the measure in the market? If
20 it's not available you can't adopt it. What are
21 awareness levels of consumers. Can't adopt unless
22 you're aware and knowledgeable.

23 Once you meet all those criteria you
24 have aware and knowledgeable consumers who can for
25 facing a decision then they make a decision. They

1 adopt or they don't adopt. And based on what they
2 adopt or they don't adopt based on economic and
3 quote unquote non-economic factors though
4 economists would not like that characterization.
5 But just for ease of simplicity when I say
6 economic factors we can model adoptions as a
7 function of a participant's benefit-cost ratio, a
8 payback, whatever but we know that we don't
9 explain very much of the observed behavior and
10 adoption with just economic those types of
11 readily, accessible, economic parameters. There
12 all kinds of other factors that are affecting
13 decisions both more efficiency and less
14 efficiency.

15 Generally historically it's been less
16 efficiency those sort of these so-called, market
17 barriers which are not very well understood in
18 terms of adoption and how to mitigate that.

19 Okay, next slide. So I think some of
20 the strengths and weaknesses in the current
21 studies of the group of studies that I showed in
22 the first slide is they work very hard to use
23 market, saturation data. They use stock
24 accounting models. They have very good
25 organizational frameworks for managing data.

1 They've, folks have been working hard to calibrate
2 these forecasts to actual program and market
3 accomplishments. Savings have been tracked well
4 over time. And the modelling processes used, once
5 the data is all set up they're very data intensive
6 processes. But once you have everything set up
7 it's fairly easy to run scenarios.

8 Some of the weaknesses I think in these
9 studies and my comments on weaknesses really go to
10 all studies in the field. I haven't seen any
11 studies that don't have these weaknesses in
12 energy-efficiency, forecasting, potential
13 estimation.

14 We just don't have as an industry all
15 the data that we would like and the level of
16 accuracy we would like. And we never will. I may
17 sound like a consultant's cry list but I think
18 it's important from a policy perspective to have a
19 discussion about these things.

20 There are a lot of challenges associated
21 with how measures interact and how you model that.
22 As I was just talking about the effect of economic
23 versus non-economic factors. How you model or
24 don't market effects over time or mitigate market
25 effects. Or how you create market effects by

1 mitigating market barriers.

2 Out-of-sample programs, and what I mean
3 by that is where an environment clearly for the
4 last five years where from my perspective having
5 been through the peaks and valleys in this
6 industry we've gone from kind of the, oh yeah
7 that's nice you do energy efficiency to, hey
8 energy efficiency, we want it. We want lots of it
9 as soon as possible.

10 So we're forecasting that out-of-sample
11 because but the programs and the as in any
12 forecasting process we're looking backwards to try
13 to understand behavior and adoption. But yet
14 what's desired I think from policy perspective is
15 to go, you know, out of the box and go further
16 than has ever been gone before. So inherently
17 these modelling processes are a little backwards
18 looking like econometric models are.

19 And that's important and useful but we
20 also recognize we're trying to change, make the
21 future different from the past. Then we have to
22 acknowledge what the limitations of looking
23 backwards are.

24 That's why I'm going to note in a minute
25 we need a lot more focus on scenario analysis

1 because I think it lends itself much more to this
2 type of a situation. A clear and more underlying
3 the point estimates that are as the sample.

4 Am I over time yet?

5 MR. KLEIN: You're doing fine.

6 MR. RUFO: I tend to go over time so I
7 just assumed I was already.

8 Next slide, I have some concerns.

9 I think I just alluded to one of them. I think
10 we are trying to a lot of us in the industry who
11 are doing studies are trying to adjust to the,
12 wow, juggling this incredible demand and desire to
13 get this information quickly and we're all working
14 hard to do that. But the timing is a challenge,
15 especially for the more, detailed, bottom-up
16 studies.

17 And that's why I think in the short term
18 moving all the policy objectives and schedules we
19 need a combination of leveraging these bottom-ups
20 studies but not relying on them exclusively for a
21 number of reasons in developing some tools that
22 are a bit simpler and higher level and more
23 transparent in this process.

24 But generally I wanted to emphasis that
25 there's, you know, no single answer to questions

1 regarding future adoption behavior so we should be
2 careful about an event. I know in our work
3 despite putting a bunch of caveats and discussion
4 in the text as soon as you come out with a single
5 line associated with a forecast then it tends to
6 want to go around those numbers. So I think we
7 should focus more on a range of results and
8 explaining why there's a range of results so that
9 it can inform policy better.

10 I think the last point more cross-
11 organization collaboration. There's a lot of
12 these studies that are done not just, in
13 California there's been a lot of collaboration so
14 the IOUs have been working together on this study
15 since 2000. That's been great. That's created a
16 lot of efficiency for these studies.

17 And there's all kinds of collaboration
18 that has been discussed here already today.
19 Nationally there's not very much collaboration. I
20 think that there tremendous efficiencies of
21 research and knowledge building that we could gain
22 by collaborating nationally. There are dozens of
23 100,000 dollar potential studies being done that
24 really don't move the ball forward in any way,
25 shape or form in my opinion right now.

1 But really that's not a California
2 concern at the moment but I do think there are
3 some lost opportunities for a national
4 collaboration on research that would benefit this
5 work everywhere.

6 Next slide. I guess some of the things
7 that are needed. I mentioned a few of these
8 already.

9 We need better data on what the markets
10 are doing. Today how saturated are these markets
11 or unsaturated. We need a lot better on the
12 second element here.

13 Marketing/Information effectiveness. I
14 think there's general agreement in California and
15 I think it's appropriate that we need marketing
16 and information programs. It's not just incentive
17 programs. You don't want one without the other.

18 But what I don't think we have is a very
19 good understanding empirically of how different
20 market and information and knowledge, building
21 efforts lead to adoption. And when we're doing
22 these models and forecasts we have parameters for
23 those things. We have the mechanics but we don't
24 have the empirical data to really feel comfortable
25 with the functional relationships.

1 That relates also to the second point of
2 just better understanding adoption. My little
3 sub-bullet, what ever happened to experimental
4 designs. You know, back in the late 80's
5 ironically I think that the industry was more
6 oriented to maybe because it was early in the
7 examining of efficiency and there was more
8 opportunity to do testing control. But we're not
9 doing that much any more.

10 One of the things that we have to be
11 careful about is in our rush to embrace and love
12 energy efficiency and do more that we're not doing
13 so much so fast that nobody has time to stop and
14 do some controlled analysis to really figure out
15 what works.

16 And because we've been successful for
17 the last 20 years and we have changed markets it's
18 very difficult to understand what an appropriate
19 baseline is for measuring our marginal
20 effectiveness today. Whether you want to call it
21 free ridership or whatever there are all kinds of
22 issues that are hard to isolate. So I think
23 that's just one example. There are other things
24 that we could be doing to try to isolate effects
25 better.

1 Now we need to improve tracking of
2 efficiency accomplishments. I think that there's
3 been a lot of progress there in the last couple of
4 years. You can now get all the programs rolled up
5 for a consistent set of workbooks but there's a
6 lot of work that still needs to be done there.

7 Design and practices. This is another
8 really important area. A lot of the efficiency I
9 think we've been successful at, not all of it, but
10 a lot of it over the last 10 years or so has been,
11 you know, widget replacement. And there is some,
12 there has been a reduction in some of that
13 potential for big ticket items like T8 lamps and
14 electronic ballasts are 60 to 70 percent
15 saturated.

16 You know that is important. CFLs are
17 becoming very saturated in commercial. Those are
18 good things. So a lot of the remaining potential
19 is tending to be in practice areas which are more
20 difficult to influence. I think we need a much
21 better understanding of design practices and how
22 to change them and how to forecast what we need
23 them to do in that area.

24 I think I will probably just stop here
25 since now I must be near the end, yes.

1 ASSOCIATE MEMBER GEESMAN: Mike if you
2 would comment on aggregation bias. It would help.

3 MR. RUFO: Yeah, what I mean by that is
4 just one of the struggles in these studies is what
5 level do you say make your analysis. And I guess
6 the most extreme kind of aggregation bias that I
7 see sometimes in this kind of work is if you take
8 DOE II prototype of a single house and you run
9 some efficiency measures on it and then you say
10 that that house represents the entire population.
11 Well that's aggregation bias because not all the
12 homes look like that.

13 So we tend to segment a lot in these
14 studies but that also makes the studies more
15 complex. We get appendices that are this thick of
16 data. Peoples' eyes glaze over and there's a lot
17 of, you know there's some tension there.

18 And so I think we just need to have more
19 dialogue and discussion about how to segment data.
20 What's a meaningful way to segment data. Get more
21 information from the field about distributions of
22 characteristics that really affect efficiency
23 potential one way or another. Because we kind of
24 have data that's single-point estimates.

25 But I think we're in better shape right

1 now in California than we've been in for a while
2 again because of Rath and Seuss. That gives us a
3 lot more data for this kind of work to understand
4 the distributions rather than just single-point
5 estimates.

6 I think those are the main points that I
7 want to, the last there again was that just in the
8 short term and even for the long term I think we
9 need a combination of these more detailed models.
10 But they have a number of limitations too.

11 What we need is some higher-level,
12 policy-tool, scenario analysis, end-use level
13 analysis where we can look at what are some of the
14 other macro trends that are affecting aggregate
15 energy use so that we can get a better handle on.
16 We may win this particular battle on energy
17 efficiency here but we're kind of holding steady
18 on aggregate load because of an energy service
19 demand over there.

20 And what does that tell us about maybe
21 we should be focused saying the attention on what
22 the effect of increasing home size is as opposed
23 to getting this particular measure in commercial
24 refrigeration adopted. So this concludes my
25 comments. I do have some notes on your questions.

1 The list of questions but probably go to your
2 direct questions first. I think I may have
3 already hit some of the other points I was going
4 to make.

5 PRESIDING MEMBER PFANNENSTIEL: Well let
6 me ask generally when you're thinking about
7 potential are you thinking about it in terms of
8 what we in California characterize as a standards,
9 efficient appliance and go these standards or just
10 what we would think of as the potential from say
11 the utility programs?

12 MR. RUFO: The scope of the studies that
13 I've been involved with that I was referencing on
14 the first page was voluntary, utility programs.
15 And that's a really important point in terms of
16 what was attempting to be modelled.

17 Now that said the numbers that came out
18 of some of those studies like the early ones, the
19 maximum, achievable potential and the Energy
20 Foundation IOU of one of two studies that had some
21 indirect effect on the goals. That maximum,
22 achievable scenario in my mind was still meant to
23 kind of a theoretical benchmark.

24 And what we said in that study was that
25 that maximum achievable was under the assumption

1 that you pay a 100 percent of incremental costs
2 and you make the market fully aware and
3 knowledgeable. And that is a de facto kind of
4 direct, install model. And we would not advocate
5 for de facto, direct install is what you do for
6 the entire market. It's kind of what you do in
7 niches at different points in time. And hopefully
8 you come in with codes and standards before you
9 need to direct install the entire market. Because
10 it's a lot more cost-effective that if you want it
11 all that's, there's a time when codes and
12 standards come into play.

13 So the scope has been a model, voluntary
14 program but in some of the more high, aggressive
15 scenarios I would say that it leads more towards
16 the optimal strategy as a combination of the
17 voluntary programs and the codes and standards.

18 PRESIDING MEMBER PFANNENSTIEL: You get
19 closer to the standards.

20 MR. RUFO: And that's I think the
21 dynamic that we need to understand better and talk
22 more about within the goal setting process.

23 PRESIDING MEMBER PFANNENSTIEL: You
24 don't though include what Scott was talking about
25 of operational efficiencies in the distribution

1 system.

2 MR. RUFO: Not in these studies that I'm
3 referring to.

4 PRESIDING MEMBER PFANNENSTIEL: Talk a
5 little bit about how some of the longer term
6 changes get picked up. And I'm thinking about the
7 larger house size, the difference in appliance
8 stock, difference in, you know, television sizes
9 and those kind of things.

10 MR. RUFO: Most of that is not being
11 picked up in the studies that I've referenced.
12 And that I think is because the bottom-up models
13 that we've been running they're not what I would
14 call a fully, integrate, one-world models.

15 They're not doing end-use forecasting
16 within the models. They're taking those as
17 inputs, outputs from other models. And so we're
18 just kind of looking efficiency on the margin.

19 And honestly I just think there hasn't
20 been enough attention to those dynamics, more as
21 there is a lot of data available that explicitly
22 forecasting those phenomenon.

23 We've got into looking at this issue
24 more in doing the work for CC PIER on residential,
25 long-term, efficiency scenarios with Mr. Franco.

1 And just built some simple models conceptual of
2 for each end use. There's an efficiency potential
3 and there's an energy, service demand.

4 And in some cases the energy, service
5 demand we said it is flat in some cases we looking
6 backwards at data concluded that the service
7 demands had been increasing, will continue to
8 increase.

9 So I would say the studies haven't been
10 addressing that. But they need to start
11 addressing that. And I think we need some more
12 information too in terms of basic research on
13 those service demands.

14 Another way that they do address energy,
15 service demands is that most of the studies that
16 I've been involved with try to hold service demand
17 constant.

18 But it's not that easy. We assume in
19 these modelling processes that the energy-
20 efficiency is equivalent to the non-efficiency
21 level of service. So residential CFLs are a great
22 example right. Not everybody thinks that a CFL is
23 equivalent to an incandescent.

24 By including in the study we implicitly
25 are kind of saying that they're close to a full

1 level of service but then when we go to model
2 adoption we may have a very low adoption for that
3 product because we have a gap between what the
4 economics say and what the market adoption says.
5 And we call it a market barrier. Maybe the
6 barrier in that case is it's not really equivalent
7 level of service at least for some people.

8 PRESIDING MEMBER PFANNENSTIEL: Or maybe
9 it's if they show information.

10 MR. RUFO: Or maybe it's information,
11 yeah. And it's dynamic too. The product quality
12 is changing all the time. The costs are coming
13 down.

14 But there are some products that do get
15 excluded from the analysis altogether sometimes
16 like a direct, evaporative cooler. We actually
17 don't have a modelling framework that supports how
18 you model if you wanted to have a policy that said
19 direct, evaporative cooling takes over for
20 refrigerant air conditioning. We don't have a
21 conceptual model that supports that because it's
22 already a lower-cost product and it has a lower
23 energy service.

24 That's not to say you couldn't develop a
25 modelling framework but that's why those things

1 are typically, that type of measure is excluded.

2 And there is a lot of grey area here.

3 And so there's probably are some things
4 that are kind of left off the table because
5 they're difficult to handle that, you know, could
6 be brought back to the table from a what do you
7 want in terms of policy long term.

8 PRESIDING MEMBER PFANNENSTIEL: Thanks,
9 other questions. No. Thanks very much.

10 MR. KLEIN: Thank you. Our next speaker
11 is Brian Horii.

12 MR. HORII: Thank you. Good morning
13 commissioners. I've been asked to come here and
14 speak about avoided costs. So by way of
15 introduction while the first slide comes up I
16 thought I'd give a little background on the
17 different applications of avoided costs or venues
18 for avoided costs in California.

19 Can I have the next slide please. Thank
20 you. So first off there is the use of avoided
21 costs for energy-efficiency programs. And we
22 developed the avoided costs that are currently
23 being used for the 2006-2008 program cycle.

24 There is also at the CEC the Title 24
25 building standards which also use avoided costs.

1 And we helped develop those for the 2005 and the
2 upcoming 2008 cycle.

3 There was also the renewable resource
4 market price referent the MPR proceedings where we
5 assisted in development of those prices. And
6 there is also cases where the investor-owned
7 utilities will come before the PUC and their
8 general rate case proceedings and often present
9 marginal costs for the purpose of relevant
10 allocation and rate design. And we've been
11 involved in some of that as well.

12 Now if we go to the next slide. What's
13 interesting is the fact that the avoided costs in
14 the different proceedings can actually vary quite
15 significantly both in the way they're
16 characterized and in terms of which avoided cost
17 components are included in the analysis.

18 I guess we can start with what is
19 currently being used for energy efficiency. So
20 there obviously we have generation, avoided costs.
21 And I'll get into more detail in generation
22 avoided costs later.

23 We also have T&D capacity, avoided
24 costs. Plus environmental, that's CO2, PM10 and
25 NOX.

1 We also have this sort of odd thing
2 called a market multiplier effect. And basically
3 what that is doing is recognizing that when you
4 reduce energy usage obviously you have the savings
5 from not having to purchase that electricity. But
6 you could also be suppressing the market price in
7 that hour.

8 So you also have savings on all the
9 purchases that you do have to make. So you save
10 from what you don't have to purchase and from
11 dropping the market price.

12 Several years back when everything was
13 transacting through the PX the market multiplier
14 effect could be huge. It could be a multiplier of
15 four or five upon the market price. But since
16 utilities have gone to long-term contracting and
17 only procuring maybe five percent of their
18 resources from the spot market at least for the
19 IOUs their market multiplier factor is much
20 smaller now. It's still in the framework and the
21 methodology and it's but it's not a major cost
22 component anymore.

23 We also have ancillary services for
24 generation services. That's also relatively small
25 in the order of three to five percent of the

1 total, avoided, cost value.

2 I guess I should mention T&D capacity is
3 generally fairly small on the order of ten percent
4 or less of the total, avoided costs.

5 And so that's what we do for energy-
6 efficiency evaluation. You noticed on the bottom
7 this last bullet, this rate level adder. That's
8 something that is unique to the Title 24 building
9 standards. And the reason that is there is the
10 building standards are designed to look at the
11 cost effectiveness from the customer's
12 perspective.

13 And in the item I've described above
14 those all focus on show the avoided cost from the
15 utility or the program administrator costs. It's
16 not from the customer's perspective.

17 And the fact is when you add all those
18 components up it's generally lower than the retail
19 bill savings the customers would see. So for the
20 building standards work we do have to add in this
21 rate level adder.

22 So again it's one of the differences
23 between avoided costs applications in different
24 proceedings. Similarly for the MPR that one is
25 actually very different. That one is focussed on

1 just generation. So you have no T&D. You have no
2 environmental. You have no market multiplier.
3 Although you do have a small ancillary service
4 piece in there I believe.

5 Okay next slide. So this is just a
6 graphical representation of the different,
7 avoided, costs components. This is from the
8 energy-efficiency, avoided costs. And this is a
9 three day snapshot.

10 And the main point I want to make with
11 this slide is to show the relative magnitudes of
12 these different cost components. The bottom
13 component in the maroon or burgundy that's the
14 generation, avoided costs. You see that that is
15 by far the dominant, avoided cost.

16 You'll see at the very top there's a
17 blue sort of spikey piece and that's distribution
18 capacity. Now what's interesting for distribution
19 capacity is if you add it up for the whole year
20 it's a very small piece. But in certain days,
21 those hot summer days for example, there could be
22 a significant avoided cost associated with not
23 having to add distribution facilities. When being
24 able to reduce peak load thus driving the need for
25 those distribution investments. So we see these

1 spikes on those particularly hot days.

2 It's also probably noteworthy, you
3 probably can't glean it from the slide but CO2, I
4 know that's come up a couple of times and that is
5 shown here although it's very difficult to see.
6 Because it is a fairly small part of the total
7 avoided costs.

8 This work was originally done back in
9 2003-2004 where carbon wasn't as much of a concern
10 as it is now. So that's based on a carbon price
11 of about eight to nine dollars per ton.

12 And we've seen at least older results
13 from the energy modelling form out of Stanford
14 where it shows values maybe as high as 50 to 60
15 dollars per ton. But still if you multiply it by
16 four or five times it's still fairly small
17 compared to the total generation avoided costs.

18 Okay next slide. Now since generation
19 avoided costs is the dominant cost component I
20 thought it was worth a slide to talk about the
21 development of that particular component.

22 There are three basic ways to develop a
23 generation avoided costs. One is to use market
24 prices. And so for the near term that actually is
25 what we favor. Just go out to active market, see

1 what the forward prices are and just use those
2 directly.

3 Obviously when you're looking at 10, 20
4 year forecasts that's not really an option.

5 Another traditional method is the simulation
6 model. And that's something that utilities used
7 for years and years when they were integrated.

8 So you had models like ProMod, Elfyn,
9 Prosym, multi-sym, et cetera. One of the things
10 or one of the problems we see with the simulation
11 approach though is it's very time consuming, very
12 complex, often proprietary. And it tends to be in
13 the long run that the models give you prices close
14 to the long run costs of a combined-cycle, gas
15 turbine anyway.

16 Because the general economic theory is a
17 combined-cycle, gas turbine represents your new
18 entrant. This is the unit that could come into
19 the market. So if market prices are significantly
20 above the cost of that turbine someone is going to
21 build that turbine.

22 And when they build that turbine that's
23 going to drive the prices because you now have
24 excess supply. Conversely if the prices are low
25 no one is going to build and then demand will push

1 the market prices up until they hit that point
2 when someone will build again.

3 So, you know for the long run the
4 equilibrium price we see is the price that
5 basically fluctuates around the cost of that
6 combined-cycle gas turbine which is the third
7 bullet there.

8 Some combined-cycle gas turbine that's
9 what is being used in the energy efficiency
10 proceeding. That's what is used in the Title 24
11 numbers as well as the market price referent.

12 And what we do there is we calculate an
13 annual average price based on the forecast of gas
14 prices and a forecast cost of capital and certain
15 financing assumptions so the CCGT owner would
16 obtain a return of and on of a capital investment.

17 And now we apply a shape to that .
18 Because the annual average I think as people have
19 noted is not of particular concern. You also want
20 to see what the variation is in prices throughout
21 the year.

22 Can we have the next slide please. So
23 that's been referred to these TOD, these time of
24 day factors. And what I'm showing on this slide
25 are the various TOD factors that are sort of out

1 there right now.

2 The smooth blue line, that's based on
3 the PX market prices when the PX market was
4 functional. So that has a sort of smoother shape
5 to it. Although you'll see it's the most peaky of
6 the shapes.

7 Although I'll note that this does not
8 include the energy crisis period. So it's high
9 but it's not extremely high. Not like we saw
10 during those months.

11 Well then you'll see a big variation for
12 what Southern California Edison versus San Diego
13 and PG&E estimates for their time of day factors.

14 Now they all have sort of the same
15 general relationship. You have a few higher cost
16 hours and then dropping down lower but obviously
17 the variation in the TOD factors is quite
18 significant.

19 Commissioner Geesman earlier you had a
20 question on whether I think it was there should be
21 just one set of TOD factors. And I certainly
22 believe the TOD factors should not be developed
23 through proprietary models. I have a fundamental
24 concern with that. I think ideally it would be
25 nice to have one set of TOD factors but then I

1 recognize that there could be compelling reasons
2 why there would be differences in TOD factors for
3 different utilities. Now if they all had access
4 to the same markets then you wouldn't expect to
5 see great differences. But to the extent that you
6 have because of transmission constraints
7 especially some bifurcation of the markets I think
8 that would be valid.

9 ASSOCIATE MEMBER GEESMAN: But don't we
10 operate as a common control area among the three
11 investor-owned utilities?

12 MR. HORII: Among the investor-owned
13 utilities we do, yes. But we still used to see
14 some differences between MT15 and SP15.

15 ASSOCIATE MEMBER GEESMAN: Sure. But
16 should there be a consistent methodology used
17 among the three to at least define how to approach
18 the question. They may have different results but
19 I don't understand the rationale for allowing if
20 not a thousand flowers to bloom at least three
21 flowers to bloom in terms of inventing different
22 methodologies.

23 MR. HORII: Well I would agree that
24 there's certain fundamentals and certain I think
25 you probably could go that direction where you

1 have a common methodology for a lot of different
2 inputs. But certainly you wouldn't want people
3 just bringing helter skelter TOD factors forward.
4 You want them to be based on some strong
5 fundamentals.

6 ASSOCIATE MEMBER GEESMAN: Yeah well my
7 understanding from the market price referent
8 process is that the Edison TOD methodology is in
9 fact derived from that golden era in California
10 when the PX was in operation but before the
11 meltdown. If that's the appropriate approach
12 shouldn't it be applied consistently to PG&Es in
13 San Diego's methodology. Or if it's the wrong
14 approach shouldn't Edison adopt what PG&E in San
15 Diego used to define a better approach?

16 MR. HORII: Well I don't think I want to
17 sort opine on which is the better approach because
18 I believe that the old market price and what
19 Edison did if they used the old market price I
20 think that certainly has strong validity because
21 it is actually real data. The problem is we're
22 moving many years past when that data was
23 prepared. And although that's what we used for
24 our avoided costs you know we recognize there are
25 problems with using data that is coming seven or

1 eight years old now.

2 That being said there's a tremendous
3 amount of uncertainty I think about what the
4 markets will look like in the future with the
5 possible formation of a capacity market as well as
6 the possible move to locational marginal prices.

7 So I think it's a tough transition
8 period right now to try to come with what the best
9 TOD factors would be. So I wouldn't want to try
10 to make a, drive a stake in the ground right now
11 on it.

12 ASSOCIATE MEMBER GEESMAN: And I'm not
13 asking you to. I'm really asking more to attempt
14 to rationalize why the state of California is
15 better off having three widely divergent
16 approaches rather than attempting to come to some
17 consensus on one.

18 MR. HORII: Well I would agree that
19 moving towards consensus on one would be the
20 ideal, definitely.

21 ASSOCIATE MEMBER GEESMAN: Thank you.

22 MR. HORII: Okay can we have the next
23 slide please. Okay this slide is just pointing
24 out some of what we were talking about
25 differences. And I just wanted to point out that

1 for transmission and distribution avoided costs so
2 I'm moving away from generation now, we do see
3 substantial differences between utilities and even
4 within utilities.

5 Unfortunately the colors on the graph
6 aren't the best but I will point out that for San
7 Diego we see T&D avoided costs on the order of 77
8 dollars per KW year. Whereas for PG&E if I can
9 read this we're varying from between about five
10 dollars to 70 dollars within their different
11 planning areas. And for Edison we have a
12 variation of five to I can't read my own slide.

13 ASSOCIATE MEMBER GEESMAN: Thirty-six.

14 MR. HORII: Thirty-six, thank you
15 commissioner or Scott with the better eyes. And
16 this sort of points to what Scott was mentioning
17 earlier about the differences for their member
18 POUs because obviously if we see this kind of
19 distribution of costs for example within PG&E that
20 has uniform planning standards we would certainly
21 expect to see a wide variation cost among
22 different municipal utilities that have very
23 different planning standards.

24 MR. TOMASHEFSKY: Dollars per KW year?

25 MR. HORII: Dollars per KW year, yes.

1 The other thing I'll point out is for the energy-
2 efficiency avoided costs that we look at for IOUs
3 everyone is pretty much summer peaking. So there
4 is some slight differences in peaks that we use
5 for T&D based on climate zones just as we do in
6 the building standards. But by and large everyone
7 is summer peaking.

8 That being said there was still a lot of
9 discussion and controversy over how to define what
10 a peak reduction is in the energy efficiency
11 proceedings. You know, which hours, which months,
12 which days because there still are differences
13 between Northern California and Southern
14 California.

15 And I think that sort of consistent
16 definition issue may be even a larger problem with
17 the POUs. Especially if you have, I think Scott
18 mentioned a utility like Trinity where they are
19 not a summer peaker. You'll have these smaller
20 winter peakers like Tahoe, Truckee or something.
21 So I think that's a complicated issue that maybe
22 John will get into when he talks about the studies
23 they are doing.

24 So moving to the last slide. I sort of
25 jumped the gun on a little bit of this but I want

1 to bring up some of these issues I see for the
2 POU's.

3 One of the main things is the avoided
4 costs that we developed for the IOUs are based on
5 this idea of access to markets. Basically the
6 CCGT is driving your generation avoided costs
7 because that's going to drive the average market
8 price.

9 Now if you have a POU that doesn't have
10 access to a market, let's say they buy directly
11 from a federal power agency and they can't resell
12 any power that they don't choose to use then
13 that's no longer the right avoided costs marker
14 for them. They aren't really saving that market
15 price. Now maybe the federal power maybe if you
16 go further upstream maybe there's the savings
17 there because the federal power can perhaps sell
18 that on the market price.

19 But at least for that particular utility
20 they are going to be seeing avoided costs that are
21 very different from what the IOUs may be seeing.

22 And then this last point I already
23 brought up about the summer peak concerns. So
24 that wraps up my formal presentation. I'm open
25 for questions.

1 ASSOCIATE MEMBER GEESMAN: Brian I
2 didn't understand when you were describing avoided
3 costs components the difference between what's
4 used in the market price referent and what's used
5 in efficiency programs. I think you said that
6 there were some differences, environmental costs
7 was one that I recall you mentioning. What's the
8 rationale for those differences?

9 MR. HORII: Well the market price
10 referent has a different purpose. It's largely
11 used to determine what's sort of the above market
12 payment that needs to go to make up the gap
13 between renewable energy and market power. So
14 since you're just comparing generation to
15 generation, first off you don't need to look at
16 the T&D issues.

17 The second thing is the environmental
18 piece that my understanding is it was more of a
19 sort of policy choice. Because should the
20 environmental cost be captured in the MPR price
21 then that means that your make up payment is going
22 to be different than if you exclude that. So it's
23 sort of a matter of does that money come out of
24 sort of what's funding these MPR make up payments
25 or is it part of the regular utility revenue

1 department. And that's why the environmental
2 costs are looked at. Because it doesn't actually
3 decide whether or not you'll proceed with the
4 project. It just sort of determines what this
5 sort of transfer payment is for the project.

6 ASSOCIATE MEMBER GEESMAN: You know that
7 doesn't make very much sense to me. We've had 80
8 contracts entered into under the RPS program.
9 Only one of them has sought that supplemental
10 energy payment to reflect an above market price
11 referent component of the contract.

12 On the efficiency program side though
13 there is an environmental cost included in the
14 avoided cost calculation?

15 MR. HORII: Yes there is. There is a
16 cost for CO2, for NOX and for PM10.

17 ASSOCIATE MEMBER GEESMAN: Not for PM2.5.

18
19 MR. HORII: Not for PM2.5.

20 ASSOCIATE MEMBER GEESMAN: Okay thank
21 you.

22 MR. HORII: Okay.

23 PRESIDING MEMBER PFANNENSTIEL: Thank
24 you.

25 MR. KLEIN: We have our last speaker.

1 MR. ANDERSON: Good morning, my name is
2 John Anderson. I'm with the Rocky Mountain
3 Institute. I'd like to thank the commission for
4 the opportunity to present here today.

5 In addition as the last speaker of
6 course I want to congratulate the two previous
7 speakers for giving half of my talk (laughter).
8 We're sort of the chief cat wranglers here for the
9 39 POUs that are not independently determining
10 their own energy efficiency standards.

11 Slide please. One of the things I want
12 to start with is to point out the scope of what
13 we're dealing with here. As you can see the IOUs
14 of course are roughly three-quarters of the power
15 generated in the state. The largest four or five,
16 five I guess POUs shown there represent another 17
17 percent. We've worked with Palo Alto and Silicon
18 Valley independently to help them determine their
19 targets.

20 Then all the other POUs which is the
21 group that we're working with here in total
22 represent about nine percent of the power
23 generated in the state.

24 Next slide. Very briefly within that
25 the nine largest POUs in our study actually

1 represent eight of that nine percent. So that of
2 the 39 or 34 that we're working with there's
3 really nine that you have to worry about. The
4 rest frankly plus or minus are not in the round-
5 off there for the rest of the state.

6 Now the other message to take away from
7 this is that these are very small utilities. You
8 do not have the opportunity in this setting to do
9 some of the statistical averaging that you will in
10 the larger IOUs or larger POUs. And I think
11 you'll see that play out as I describe the process
12 that we've used here.

13 For example the, we'll see individual
14 utilities that have dramatic concentrations in a
15 particular sector. POUs that are essentially a
16 hundred percent residential. POUs that have 50
17 percent industrial loads which are represented
18 data centers that are 24/7 absolutely stable year
19 round.

20 Those make customizing the process for
21 the particular utility very critical. So in
22 general what we've done in this study is trying to
23 find the balance between one size fits all and
24 doing 39 independent for something that represents
25 at most nine percent of the California generation

1 pool.

2 Next slide please. Our process here was
3 to, we used as a basis we relied heavily on the
4 2006 Itron study which included a rather extensive
5 list of efficiency measures, costs for those
6 measures and the potential for those measures in
7 various sectors. Based on that data we built a
8 model that could be customized for each POU based
9 on the four factors that you see here. The
10 climate zone, the relationship of building types
11 which is a sort of business types for the
12 commercial sector and then end-uses within some of
13 the commercial and industrial applications. And
14 then of course rates and avoided costs.

15 Slide please. We went out to the POUs
16 in the study and asked them for the best data that
17 they had. Now this varied widely as you can
18 imagine. In some cases there's a, the person
19 responsible for getting this data is a person who
20 works for the city and then part-time kind of does
21 the utility stuff on the side. So we had to be
22 fairly realistic about what we were asking for
23 here. To the extent that we could though we
24 gathered this information specifically for that
25 utility. Where we couldn't we again fell back on

1 the Itron study, looked at the most applicable
2 IOU. So if we had somebody in the far south of
3 the state we'd look at San Diego. Up north here
4 it would be PG&E.

5 Next slide please. The overall process
6 involved was a little different than the Itron
7 process. In particular what we did we used a very
8 similar technique, essentially the same technique
9 for developing the technical potential.

10 But then for the cost effective
11 potential we only considered measures that had met
12 the technical potential hurdle. We didn't go back
13 and reconsider everything from the ground up
14 again.

15 The cost effective potential was based
16 on the TRC using a process which is essentially
17 the same as E3's that's fairly well defined
18 methodology. And I'm not going to talk, I'll
19 address the achievable potential when I get to
20 that though.

21 Slide please. In terms of developing
22 the technical potential and customizing it for the
23 various POUs as for all the reasons that have been
24 pointed out already the Itron data does not just
25 sweep across in toto to the POUs. We really

1 needed to go back in, figure out how the POU is
2 different from what the Itron had assumed for the
3 IOUs and make adjustments like that.

4 As we march across these boxes you can
5 see that we first had to take the IOU technical
6 potential estimates, we reduced those to a percent
7 based on the building type, we adjusted that for
8 climate zone, we adjusted for the end-use profiles
9 in that public utility and then ultimately we
10 converted the percent savings for the IOU and
11 adjusted those by the building types and climate
12 zone of that public utility.

13 Of course finally we forecast those
14 results forward. We're currently using 2007-2016.
15 We can adjust that certainly. This is a work in
16 progress to move forward with.

17 The next slide. In terms of the cost-
18 effective potential, again we needed to customize
19 for that particular public utility. We as I
20 mentioned we started with all the technical range,
21 range of technical potential, we applied the total
22 resource cost test. We calculated the other
23 tests. The RIM, the participant test and the
24 utility test because those will have impact on
25 recommendations to the utilities for implementing

1 those structures. Our approach to this is if a
2 measure passes the total resource test there's
3 money on the table. Making it economically
4 efficient is a matter of giving that money up to
5 reward the investors who put the money in and the
6 participants who put effort in.

7 Brian talked just a minute ago. We had
8 several rounds about avoided costs. There was
9 some utilities that simply had no idea what their
10 avoided costs were, never even thought about it.
11 There were some that did and did not want to
12 reveal it. And then there were some that were, of
13 course this is what it is. And the response was
14 all over the map.

15 In general where we could of course we
16 used the localized data. Where we couldn't in
17 line with what Brian suggested we took the closest
18 IOU avoided cost. With the idea that that would
19 represent a good proxy for the market data for
20 that POU.

21 ASSOCIATE MEMBER GEESMAN: Just if I
22 may.

23 MR. ANDERSON: Absolutely.

24 ASSOCIATE MEMBER GEESMAN: And Brian you
25 should jump in if you're the more appropriate

1 person to answer. My impression from what I've
2 heard this morning is that that IOU avoided cost
3 is a calculation made in 2002 or 2003?

4 MR. HORII: Actually those avoided costs
5 were updated in let's see March of 2006.

6 ASSOCIATE MEMBER GEESMAN: Okay. And
7 then did you then in March of 2006 used a gas
8 price projection that was formulated in early
9 2006?

10 MR. HORII: Actually the March 2006 data
11 is the one we polled the gas prices and markets
12 forward on it was on March 14th or 15th. And we
13 used those. And so the actual numbers were
14 finally adopted in June of 2006.

15 ASSOCIATE MEMBER GEESMAN: Okay.

16 MR. ANDERSON: Finally we got I mean all
17 this stuff that I have described so far is
18 reasonably mechanistic. I mean there are as
19 previous speakers have pointed out there are
20 dramatic uncertainties in some of these numbers.
21 There's dramatic holes in some of the data. There
22 were cases where we had to make some heroic
23 assumptions to get through this.

24 A good example of that perhaps was the
25 data center issue which factors large in and

1 around the bay area. You have utilities there
2 that are dominated by data center loads which have
3 huge technical and economic potential. Their
4 achievable potential is very low based on things
5 like corporate culture and their mode of
6 operation.

7 Finally though we had to buck up and
8 face the achievable potential. And this was
9 frankly a challenge. All of the adjustments that
10 you make to go from at this point in the game to
11 go from cost effective potential to achievable
12 potential have a lot of uncertainty in them.
13 There's going to be a lot of swag about any of
14 these.

15 We started off thinking about things
16 like simple percentage of the cost effective
17 potential. The trouble with that is that there is
18 virtually no data available on it.

19 There is data available for percent of
20 total load or total sales per year. However again
21 that seems like an awfully blunt hammer for some
22 of these POUs that have very specialized kinds of
23 loads. And then of course most of these utilities
24 had some kind of historical programs in place and
25 seemed like only reasonable to try and take a look

1 at those. Not that they would be the standard but
2 that they would be a baseline. But you knew you
3 could get at least that much.

4 After kicking that all around we
5 basically put together a strategy that we're
6 proposing to use now. It is a combination of
7 these. As I mentioned we have a baseline and
8 historical savings primarily based on the 1037
9 reports. Then what we do is we go through and ask
10 the, because the utilities are so individualized
11 and frequently we'll get when we talk to the folks
12 involved in the utility, they will give us
13 information verbally that they wouldn't have given
14 us in writing because we didn't know what to ask.

15 So our proposal is that we will put
16 together a kind of a base case run for each
17 utility. And then we'll have the utility people
18 get together with us in a workshop and work with
19 them individually. What does your load look like?
20 You're telling me it's 95 percent residential
21 here. How hard have you pushed on this or that?

22 We'll have them go through look at the
23 measures that pop out as the most cost effective,
24 that offer the largest savings and in a cost-
25 effective manner. And work with them individually

1 to try and figure out what do you think the
2 penetration rate of that could be?

3 Finally we'll then take those numbers
4 which are kind of their best guesses and we'll
5 develop an algorithm and try and adjust that based
6 on the amount of their budget that they're willing
7 to put into efficiency programs. This is not
8 perfect. I'm not sure there is such a thing at
9 this point in the game. There's simply a big hole
10 in the data as Brian mentioned.

11 So that is our proposal going forward
12 right now. As I say the problem here is trying to
13 individualize these things, customize them enough
14 so that they're realistic. So when the staff
15 members go to their governing boards they don't
16 get laughed out of the room. And yet challenging
17 enough that they meet the intent of the
18 legislation. And clearly we're playing some
19 balancing game here.

20 The ultimate product of this, next slide
21 please will be a report that looks something like
22 this. We're proposing to report out technical,
23 cost-effective and achievable potential. The
24 technical and cost effective will be on a sector
25 by sector basis. This may well be of less concern

1 to you presumably of more concern to the governing
2 boards and the staff as they try and design
3 implementation plans. That concludes my prepared
4 remarks and I welcome any questions.

5 ASSOCIATE MEMBER GEESMAN: How did you
6 address time of day, time of year in defining cost
7 effective.

8 MR. ANDERSON: As I mentioned we leaned
9 heavily on the 2006 Itron study. And my sense is
10 that there was a little bit of that baked in there
11 but not basically was it kind of got passed over.

12 MR. RUFO: Well those shapes got mapped
13 into six time of use periods.

14 MR. ANDERSON: Yes.

15 MR. RUFO: Which has an avoided cost.

16 MR. ANDERSON: So with those six time of
17 use periods there was a different factor applied
18 for air conditioning loads for example got a very
19 high factor based on coincidence with peak loads.

20 ASSOCIATE MEMBER GEESMAN: Applying the
21 local utility's rate structure?

22 MR. ANDERSON: In this case it was
23 applying the closest IOUs rate structure.

24 ASSOCIATE MEMBER GEESMAN: Okay. And
25 how did you address the question of discount

1 rates?

2 MR. ANDERSON: I apologize I don't
3 recall off the top of my head.

4 ASSOCIATE MEMBER GEESMAN: Is it safe
5 for me to presume that you did not use the Energy
6 Commission's sectional discount rate bonds fee.

7 MR. ANDERSON: Yes that is safe.

8 ASSOCIATE MEMBER GEESMAN: Thank you.

9 PRESIDING MEMBER PFANNENSTIEL: And I
10 take it that your potential didn't include,
11 doesn't include the supply-side distribution
12 savings.

13 MR. ANDERSON: This was strictly focused
14 on demand side.

15 PRESIDING MEMBER PFANNENSTIEL: Okay,
16 thanks. Thanks very much Jim. Before I excuse
17 the panel let's see if anybody in the audience has
18 questions of the panel or comments specifically on
19 the potential studies that we just had a
20 discussion. I want to thank the panel very much.
21 Gary did you have a comment?

22 MR. KLEIN: You've talked about the
23 differences in various things for each study.
24 Would any of you like to comment on how each panel
25 sums up the similarities and differences.

1 MR. RUFO: That's one of the things we
2 have to wrestle with. How we're going to
3 aggregate those when we get them.

4 MR. KLEIN: I had some other comments
5 but it's not on that but it might be related.
6 I'll see if anyone else wants to comment on that
7 first.

8 PRESIDING MEMBER PFANNENSTIEL: Mike
9 would you make sure your mic is on.

10 MR. RUFO: Okay.

11 MR. KLEIN: Does anybody else want to
12 comment on that?

13 MR. RUFO: I guess I would comment on
14 that in a broader way. That I think my concern is
15 a little bit less on the similarities and
16 differences in study that we're talking about here
17 because there's a lot of interplay between them
18 already and more about issues related to the study
19 assumptions and how they relate to the state
20 policy goals.

21 Things like we talked about what is the
22 effect of greenhouse gas on avoided cost. That's
23 important and that will have some affect on how
24 much energy efficiency is cost effective. And
25 that will also then probably affect what's kind of

1 measures somewhat come into these studies.

2 But maybe a more important long-term
3 effect is is there going to be and effect from
4 greenhouse gas issues and policies and concerns on
5 the way consumers make decisions. That to me is a
6 huge question with respect to these goals. Where
7 does behavior come into the process. And I'm not
8 suggesting that one should forecast that behavior
9 changes but I think it should be considered in
10 looking at different scenarios.

11 What I'm hearing from this whole
12 workshop and what we've been hearing from
13 discussions related to this for the last few
14 months or years is that there is going to be some
15 natural healthy tension between the goal setting
16 process and the concerns of people on the ground
17 who are running programs everyday and trying to
18 get people to participate. So just trying to
19 align policy goals and the strategies and the
20 tactics in the short and the long term.

21 You know the AB 2021, I'm seeing the
22 words all cost effective, reliable and what was
23 the other, feasible. But one word that is not
24 there is optimal. And what's the optimal pathway?
25 I think that's something we got to or should be

1 thinking about the optimal pathway in terms of the
2 whole policy and strategy tactic tool kit not just
3 the IOUs, not just the state but the states coming
4 together in a strategic way. And between the IOUs
5 and the POUs as well.

6 PRESIDING MEMBER PFANNENSTIEL: Thanks.
7 Sure Jim.

8 MR. ANDERSON: As we went through this
9 and looked at the data availability we began to
10 realize what a truly challenging task you have
11 here. There's no question about that. I think we
12 can probably work together. I think that for this
13 time, this round as it were, we can hammer out
14 some details and assumptions and so forth.

15 What I'd suggest is that the commission
16 may want to consider looking closely at this
17 process as it moves forward. I realize that some
18 of the questions that you asked of us were
19 focussed very much on that. I appreciate the work
20 of my previous speakers but there's clearly going
21 to be a need for more and much better defined data
22 on these programs.

23 Cost effectiveness of the programs,
24 simply efficacy of the programs. There are many
25 of these programs that have existed for years, the

1 utilities know that there's money going out the
2 door and they know there's some effect. But it's
3 fairly difficult without a rather extensive
4 baselining process to really determine accurately
5 what the impact of those dollars are.

6 And then as I pointed out a big one I
7 think from the commission's point of view will be
8 this transition from cost effective where there is
9 some fairly, mechanistic kind of decisions that
10 once you've made up to your point about the
11 discount rate, you make that decision and move
12 forward. It's really mechanistic at that point.

13 The achievable however has got huge
14 political implications and the methodology for
15 that may need to be better defined.

16 PRESIDING MEMBER PFANNENSTIEL: I think
17 our issue, however, is here we sit in April of '07
18 and by statute we need to define this by November,
19 I think at least in the IEPR cycle. And we would
20 love to have all the information that you're
21 talking about and that to some extent we thought
22 some of it was here it's a little bit disturbing
23 when we found out it wasn't going to be here on
24 schedule. And we do this again in three years.
25 But there's a lot of investments, a lot of

1 decisions that we made in those three years
2 between cycles. And so what I'm struggling with
3 is what information do we currently have to make
4 these decisions.

5 MR. ANDERSON: If I might. I fully
6 appreciate your position. I didn't mean to
7 suggest that this was somehow a wasted effort or
8 something. My sense is that we're the panel
9 everybody moving forward is grabbing the best
10 available data that we have at this time. And we
11 will certainly continue to work with the
12 commission to develop targets that are reasonable
13 yet challenging. Having said that that should
14 give us the basis probably for defining what to do
15 moving forward.

16 ASSOCIATE MEMBER GEESMAN: I want to
17 come back to again in that avoided cost
18 determination. The extent to which a new gas-
19 fired combined cycle is your invented alternative
20 is that in fact the case for the POUs in the same
21 way that it is for the IOUs?

22 MR. HORII: Well I guess I'll confirm
23 that for the IOUs starting in 2008 we do use the
24 CCGT. For 2006-2007 we use market prices. For
25 what the POUs have used I know we summarize the

1 IOU information in a form that could be used by
2 POUs but I look to John in terms of how many POUs
3 actually use the IOU information.

4 MR. ANDERSON: I'm not in a good
5 position to answer that because I haven't scanned
6 all 30-odd inputs. For the few that I have my
7 sense of things is that the POUs of course
8 naturally will turn to their traditional sources,
9 the hydro, the load cost well established sources
10 first. Once that is gone then they do in fact
11 have to move into the marketplace.

12 And so a marketplace number which is
13 again as I say we're using the IOUs values as a
14 proxy for that seems like a very reasonable
15 assumption. The POUs following this workshop will
16 have the chance to go back and internally adjust
17 that. They'll have a copy of the model and they
18 can work with the model to satisfy their governing
19 boards.

20 ASSOCIATE MEMBER GEESMAN: And I guess
21 my reaction I'm also going to presume, Brian tell
22 me if I'm wrong, you're assuming that new combined
23 cycle operates probably 70 percent plus of the
24 time.

25 MR. HORII: Yeah I don't remember the

1 figure off hand but it's definitely either mid
2 80's to mid 90's. It's a very high cap factor.

3 ASSOCIATE MEMBER GEESMAN: I'm the
4 presiding member of our facilities siting
5 committee so I've got a pretty good sense of what
6 kind of permit applications come in the door. I
7 got a pretty good sense of which they approve by
8 the commission. I can't begin to tell you the
9 last time we saw a new plant with those types of
10 assumptions.

11 And frankly it's been, I guess we have
12 one combined cycle being proposed to us now in the
13 PG&E service territory. But most of the projects
14 that we see are simple cycle projects, sometimes
15 with assumptions that they're going to operate 40
16 to 50 percent of the time.

17 So I'm not real certain that your
18 imbedded generation alternative in calculating
19 avoided costs is really up to date. It may be
20 idealized, it may be optimistic but I'm not
21 certain it reflects current market or permitting
22 conditions.

23 MR. HORII: Well certainly it may not
24 match the construction that is going on in
25 California. Potentially the market prices could

1 be driven by generation outside especially coming
2 from for example the Arizona area. So in that
3 case maybe the CCGT assumption isn't so bad.

4 ASSOCIATE MEMBER GEESMAN: Well I'd like
5 that thing to be pretty explicit that market price
6 referent, the avoided cost in evaluating energy
7 efficiency planning, the proxy that the POUs use
8 is all directed to some hypothesized, out of
9 state, new gas fired combined cycle if in fact
10 that's the case.

11 MR. HORII: One question I might have on
12 the side of I'm just not familiar with the plants
13 that are scheduled to come on but are those simple
14 cycles with the potential for them to go combined
15 cycle?

16 ASSOCIATE MEMBER GEESMAN: Not anymore,
17 they used to be. People had much different
18 allusions and hopes and expectations as to what
19 the market would support just a few years ago than
20 they seem to now. And it's my impression that
21 what you're trying to capture in this avoided cost
22 determination is a new investment decision at the
23 time the judgement is made as to how much to
24 invest in energy efficiency.

25 MR. HORII: Yeah we're definitely trying

1 to capture to what we see the average market price
2 would be and we see that being driven by the new
3 types of investments.

4 ASSOCIATE MEMBER GEESMAN: And I think
5 that's the philosophy the CPUC has in trying to
6 run all these decisions through their procurement
7 process. Trying to create a common framework by
8 which to evaluate investment decisions.

9 PRESIDING MEMBER PFANNENSTIEL: Scott
10 did you have something?

11 MR. TOMASHEFSKY: Yeah, just a couple of
12 comments actually. Of course the way you
13 calculate avoided costs has such an incredible
14 impact on all these numbers when it comes down to
15 it. I just wanted to throw out there are certain
16 environmental policy objectives that you'll find
17 at the local level as well. So your avoided costs
18 may not consider anything less than a renewable
19 investment, especially if you're expectations are
20 to get up to a 20 percent level.

21 So all of a sudden the combined cycle
22 formula becomes much more difficult to deal with.
23 I don't know how to reconcile it and I don't have
24 any solutions to offer. I did want to go back to
25 Gary's initial question though, what do you do

1 with the numbers and what do you actually try to
2 accomplish by November. And I guess one of the
3 problems traditionally is dealing with a point
4 estimate. And the last thing you want to do is
5 constrain yourself to a point estimate.

6 I think one thing we did in 2003 with
7 respect to the 30,000 gigawatt number is we used
8 the wrong metric there. I think the ten percent
9 threshold is more reasonable to use because you're
10 really dealing with a range given the wide range
11 of inputs that you have into this process. I
12 think if you can come up with something that says
13 we're going to have x percent of reduction over
14 the next ten years I think that's reasonable.

15 I think you also have to take into
16 consideration as over the course of that ten year
17 period you're going to have two or three revisions
18 to Title 24. You're going to have a whole series
19 of other things that get thrown into play.

20 And you've got to balance not only what
21 you're doing with on the customer's side of the
22 formula but you've got to deal with building
23 standard development and other things as well.
24 You're dealing with renewable development too.
25 And then how that it all fits into a combination

1 of state policy, not to mention where we go with
2 CO2 issue. Because that takes the avoided costs
3 issue and throws it into an area we really haven't
4 even started to debate yet.

5 PRESIDING MEMBER PFANNENSTIEL: Thank
6 you again to the panel. We have a couple of
7 others who have asked to speak. And I don't know
8 whether there is anybody on the phone but let's
9 start with the audience first. I'm going to admit
10 that in either case am I able to really discern
11 the names.

12 ASSOCIATE MEMBER GEESMAN: Chuck.

13 PRESIDING MEMBER PFANNENSTIEL: Chuck
14 Main perhaps?

15 MR. MASS: It's Mass.

16 PRESIDING MEMBER PFANNENSTIEL: Mass,
17 sorry.

18 MR. MASS: I read the intent of the
19 organization and I thought it was to look at
20 different methods of efficiency and how you were
21 going to be evaluating it so I was going to
22 express my interest.

23 As far as how the solar-thermal industry
24 has been affected by the CSI and the new home
25 building, which is what your organization has been

1 in charge of, so I had kind of a misconception of
2 what this was all about.

3 But I don't think you want to hear my
4 comments because they are not very positive.

5 PRESIDING MEMBER PFANNENSTIEL: Thank
6 you, sir.

7 Ryan Bernardo.

8 MR. BERNARDO: My name is Ryan Bernardo,
9 I am here on behalf of Braun & Blaising. And we
10 were just trying to get clarification on the June
11 1st deadline and some of those things for client
12 purposes and how much efforts they are putting
13 forth in trying to meet those deadlines. If the
14 Commission is still pushing forward to meet those
15 dates and move forward on that schedule.

16 PRESIDING MEMBER PFANNENSTIEL: Sylvia,
17 do you want to respond to that?

18 MS. BENDER: Because of the differences
19 of when the potential studies will be done, as I
20 think we said earlier, there are going to be a
21 series of staged submissions to us. There will be
22 some coming from utilities like SMUD and I believe
23 you said Palo Alto by June 1st. The others will
24 come to us probably closer to the end of the
25 month.

1 PRESIDING MEMBER PFANNENSTIEL: Anybody
2 on the phone for comments?

3 MS. VALENCIA: There's no one, no.

4 PRESIDING MEMBER PFANNENSTIEL: Thank
5 you.

6 Final comments, Commissioner Geesman?

7 I want to say that I really appreciate
8 everybody here. Certainly the panelists on both
9 panels, you have given us a lot of information.
10 And it wasn't always the information that we
11 wanted to hear but we needed to hear it. I think
12 we are better prepared now for what we have in
13 front of us and what the task is.

14 We will be back for at least one more
15 workshop on this subject and there's a lot of work
16 to do. Thank you all very much.

17 MS. BENDER: It is our intent to come
18 back actually with three more workshops before
19 you. We have one on July 10th as I mentioned
20 before which will pick up the second two major
21 topics in the legislation, which will be the
22 procurement and financing options for public
23 utilities in achieving more energy efficiency.
24 And also we will look at the evaluation
25 requirements of the legislation on that day.

1 August 9th will be an all day workshop.
2 This will be the time when we will have received
3 all of the data from the peer reviews. We will
4 have whatever data we'll be able to get from the
5 PUC at this point.

6 On that day we plan to come forward with
7 at least a preliminary recommendation of what our
8 process has been, what methods we have used, what
9 we might propose for this first round. So that
10 will be, again, an all day discussion going over a
11 lot of what we've talked about today in some sort
12 of more process-oriented, here is what we have
13 done, here is what we expect to go on.

14 Then on August 27th we will have one
15 more workshop to come back to do any revisions
16 that might result from what we present on August
17 9th. So if that meets your approval that is our
18 plan at the moment.

19 So from here on out now we will continue
20 to take in all of the public comment, hold these
21 additional workshops, continue our collaboration
22 with both the POU's and the CPUC through their
23 workshop effort. And by these dates then, June
24 30th and the end by September, bring all of these
25 pieces together back for you.

1 PRESIDING MEMBER PFANNENSTIEL: Thank

2 you.

3 (Whereupon, at 12:03 p.m., the

4 Committee workshop was

5 adjourned.)

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CERTIFICATE OF REPORTER

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I, JOHN COTA, an Electronic Reporter, do hereby certify that I am a disinterested person herein; that I recorded the foregoing California Energy Commission Committee Workshop; that it was thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for any of the parties to said workshop, nor in any way interested in outcome of said workshop.

IN WITNESS WHEREOF, I have hereunto set my hand this 30th day of April, 2007.

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